



### **Orbograph Client Conference**





Where: The Westin Buckhead Atlanta

When: March 22-23, 2017 (Opening Reception on March 21, 2017 from 6:00-9:00 PM)

**Why:** To explore new solutions to real-world problems in healthcare revenue cycle management, check/payments and the financial industry

For Who: Strategic decision makers, product management, technical integration experts and technologists

**Industries:** Check processing, retail banking, wholesale banking, financial/healthcare payments and healthcare revenue cycle management

What to expect at the 2017 Orbograph Client Conference: Innovation, new products, industry research on major trends and opportunities, all delivered via distinguished keynote speakers, industry colleagues and Orbograph subject matter experts.

Our focus is YOU, the attendee! Our goal: communicate, educate and entertain all with a focus on solving problems and taking advantage of opportunities!

### **Webinar Goals**



- High Speed Review of Client Conference Content
- Teaser for expanded content webinar
  - 30 Minute Power Sessions
- Questions...
  - Chat area below

#### Converging and Diverging Market Changes in Payments and Check

April 28, 2017 @ 2:00 PM EST Duration: 30 Minutes

#### **Healthcare Market Overview**

May 3, 2017 @ 2:00 PM EST Duration: 30 Minutes

#### Payments, Checks and Healthcare: A FinTech Perspective

May 5, 2017 @ 2:00 PM EST Duration: 30 Minutes

#### Opportunities in Healthcare Reimbursements, Revenue Cycle Management and Electronification

May 9, 2017 @ 2:00 PM EST Duration: 30 Minutes

#### Correspondence Letters & Denied Claims: An Ongoing, Yet Growing Problem

May 12, 2017 @ 2:00 PM EST Duration: 30 Minutes

The Future is Now in Cloud Deployment for the Financial and Healthcare Industries

May 24, 2017 @ 2:00 PM EST Duration: 30 Minutes



### **Conference Video**



https://youtu.be/a\_W7-8GD2TY



### **Attendees**

- Alogent
- Athena
- BB&T
- BNY Mellon
- Capital One
- Catalyst Corp
- Catch 21
- CCG-Catalyst Consulting
- CheckAlt
- Citizens
   National
- CommerceBank
- Connexx
- CrossCheck
- DSS
- Digital Check
- 5<sup>th</sup> 3<sup>Rd</sup> Bank

- FIS
- Fiserv
- Frost
- Iberia
- Infoscore
- Inmediata
- Innovative Healthcare Systems
- Intermex
- Jack Henry
- JP Morgan Chase
- MedSynergies/Optum
- Midfirst Bank
- Navigant
- Northwest Bank Technology
- Opex
- Panini

- Parascript
- PracticeAdmin
- RelayHealth
- Source Technologies
- South Nassau Comm. Hospital
- StratEx
- SunTrust
- Synovus
- TMR
- The FNB of Long Island
- The Private Bank
- Trizetto Provider Solutions
- Vsoft
- Vyne
- Wausau Financial Systems
- Wells Fargo



### **Speakers**



Luke Huys Senior Vice President, Wells Fargo

**Greg Smith** 



**Jeffrey Daigrepont** Senior Vice President, Coker Group



Mike Olson Owner and Principle Consultant, RC Conserv



**David Walker** President & CEO, ECCHO



Mark Riddle Director, Research and Content Delivery, BAI



Tara E. Walker Technical Evangelist, Amazon Web Services



**Henri Cattier** Partner, Commonwealth Health Advisors



**Bob Bowman** Associate Director - Transactions, CAQH

### **Orbonians**



- Co- Presidents
  - Barry Cohen
  - Avikam Baltsan (CTO)
- Client Services
  - Stew Levine
  - Frank Devitta
  - Cathy Faucher
  - Boaz Ron
  - Brad Hudson
  - Derek Abbott
- Marketing
  - James Bi
  - Grace Dunklee Cohen

- Jeffrey Buechler, Finance
- Product
  - Yaron Katzir, Check
  - Roni Boker, Healthcare
  - Arik Elimelech, R&D
- Sales
  - Andy Leonhardt
  - Pat Cross
  - Don Samuels
  - Chris Shepard
  - Mike Gelbwachs
  - Phil Hetrick
  - Bryan Bruton





### **Pre Conference Excitement!**









# Reception at The W Hotel Pictures on Orbograph Facebook















### **Branding Excitement**



**Anywhere Recognition** 

**Anywhere Validate** 

**Anywhere Payee** 

**Anywhere Positive Pay** 

**Anywhere Fraud** 

**Anywhere Compliance** 







### **And then??? More Excitement!**







### **Horrific Lightning Storm!**











## PLEASE JOIN US FOR THE 2ND ANNUAL SYSTEM INTEGRATOR CONFERENCE

November 12 -13, 1998 Embassy Suites Hotel (Buckhead) Atlanta, GA

Orbograph cordially invites you to attend this year's expanded System Integrator Seminar. Learn new technology with intense hands-on training sessions, covering the industries' hottest topics:

#### **Topics of Discussion**

- OrboTool ™ Leading document definition tool
- OrboCAR Gemini ™ Twin engine recognition software
- Legal Amount Recognition Strategic implications



### **New Orleans 2013**



















### **Marketing Excitement**

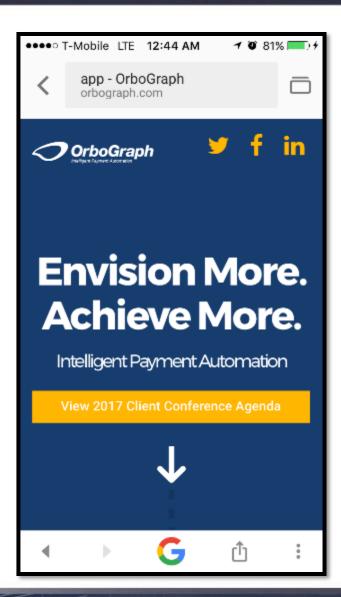


- New Website
- Banners
- Materials
  - Pens
  - Sports Bags
  - Padfolios
  - Business Cards
  - Business Card Holders



### www.orbograph.com/app/









### www.orbograph.com/app/



#### Conference Event Schedule

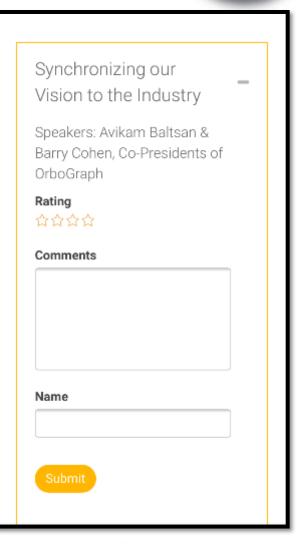
#### Tuesday, March 21, 2017

- 3:30 PM 5:30 PM: Afternoon Activity & Social Event (Optional)
- 6:00 PM 9:00 PM: Welcome to the Future: Evening Reception (Optional)

#### Wednesday, March 22, 2016

- 6:30 AM 7:15 AM: Wake Up with Orbograph (Optional)
- 8:00 AM 9:00 AM: Breakfast & Registration
- 9:00 AM 9:45 AM: Synchronizing our Vision to the Industry
  - Speakers: Avikam Baltsan & Barry Cohen, Co-Presidents of Orbograph
- 0:45 AM = 10:30 AM: Converging

Synchronizing our Vision to the Industry Converging and Diverging Market Changes in Payments and Check Opportunities in Healthcare. Reimbursements. Revenue Cycle Management and Electronification Solving Payment



### www.orbograph.com/app/









### **Our Unique Role**



### Envision More. Achieve More.

OrboGraph delivers solutions to industries looking to automate posting, reduce manual processing, mitigate risk and leverage data for analysis. We automate these processes with intelligent recognition technologies so payment information can be used in downstream systems.



To deploy technology enhanced by people that provides end to end solutions which deliver mission critical value to our customers



### **Our Markets**





#### Payments and Banking Industry

OrboGraph plays a vital role in today's payments and banking landscape. Over 1,600 financial institutions and corporations have deployed OrboGraph solutions across their enterprises to automate the process of depositing paper-originated negotiable items, i.e. checks, money orders, preauthorized drafts. Our software processes billions of checks and internal tickets per year across a wide range of Omnichannel workflows including: centralized proof of deposit, teller capture, branch capture, regional processing centers, retail remittance, wholesale lockbox, service bureaus, image exchange, remote deposit devices, Mobile RDC, ATMs, check cashers and point of sale devices.



#### Healthcare Industry

OrboGraph market penetration into the healthcare payment industry is impressive. Hundreds of healthcare providers, physician groups, hospitals, service bureaus, revenue cycle companies, billers, clearinghouses, financial institutions rely on our solutions to streamline and improve the revenue cycle by improving healthcare payment processing. We convert paper-based EOBs, correspondence letters and patient payments into electronic output to automate cash posting of receivables into patient management systems and hospital information systems. Additional modules reconcile payments and deliver advanced denial intelligence to companies looking to reduce denied claims and improve receivables.

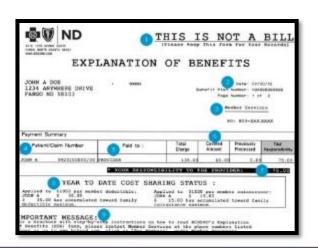
### **Our Markets**



# The Markets we serve continue to have robust demand (Current USA volume)

- 18+ Billion checks (More later...)
- 1 Billion paper EOBs (More later...)
- 100 Million HC Correspondence items



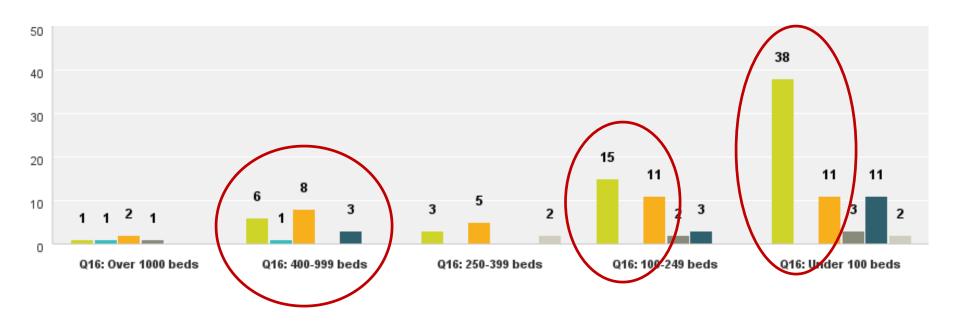




### **Market Research - Hospitals**



#### How EOBs Are Processed



Internal data entry resources key EOB data into patient accounting/billing system

Conversion service by business process outsourcer (BPO) outside U.S.

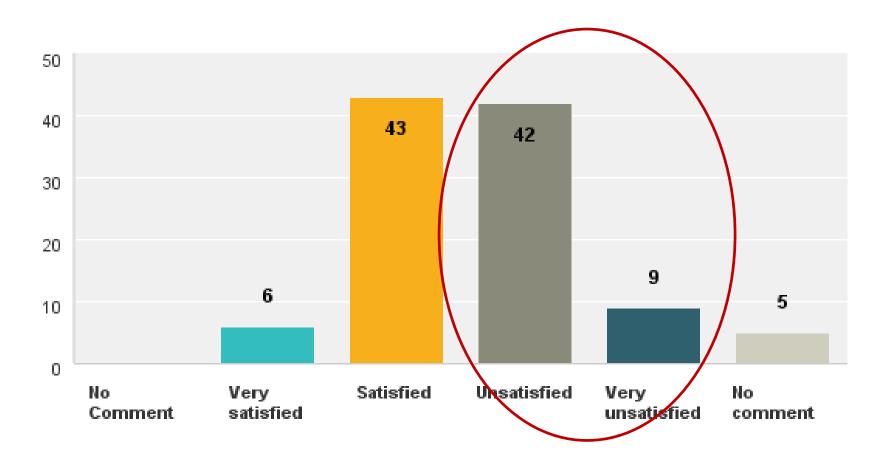
Lockbox via bank/financial institution 📗 Outsourced billing service or RCM company – In U.S.

Clearinghouse (i.e. Emdeon, Zirmed) Do not know

### **Market Research - Hospitals**



### Correspondence Letter Processing Satisfaction



### **Going Forward**

- Our commitment to the markets we serve remains stronger than ever
- We see convergence of the needs and deliverables between the markets.
- We are excited about the opportunity to leverage our ability to deliver even more value add products and services across these markets.





### **Our Products Evolution**

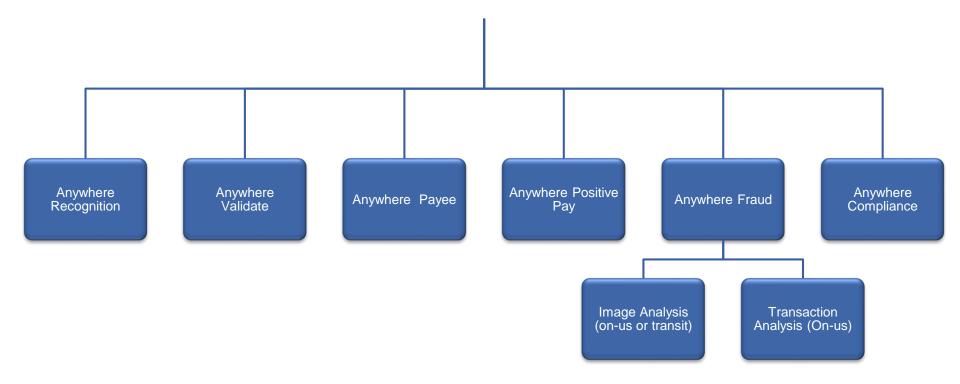
- Check Amount Recognition Engines
  - OrboCAR, Gemini, Trinity, S.Trinity, Accura, Accura XV
- Check Fraud Solutions
  - PNV, Sereno
- Check Automation Solutions
  - Apex, Automation
- Anywhere
  - Validate, Payee & Positive Pay
- Orbograph Access suite of services
  - EOR database, EOB/EOP,
     Correspondence, HPAC portal, EFT/ERA
     Re-Association, Archive, Denial Intelligence



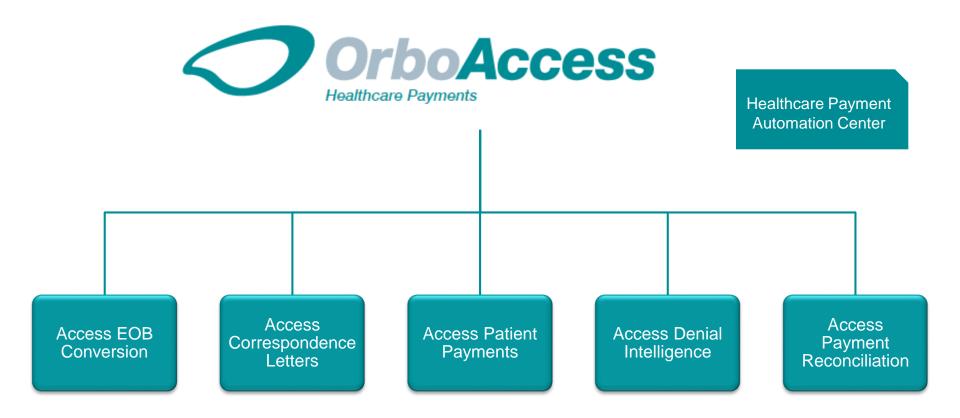




## OrboAnywhere Check Processing







### **Common Themes in our Solutions**



### State of the art OCR/ICR

- In house development
- Best of breed engine, leveraging also open source libraries and solution partners libraries
- Evolving cooperation with the Israeli Academia on key topics, including machine learning
- Automation as a service
  - Key-Pay® technology for world wide manufacturing
  - Vast and long lasting offshore chain of suppliers
  - Private cloud (15 years) for check image processing
  - Public cloud (5 years) for EOB processing



### **Common Themes in our Solutions (cont.)**



- We continuously grow recognition scope
  - Started at field level (CAR/LAR)
  - Moved to check level (SERENO fraud)
  - Expanded to transaction level (EOB, Patient Pay)
  - Reached multiple transaction level (HRCM portal, Denial Analytics)
  - It's much more than reading (WYSIWYK). It's all about Document Understanding
  - We call it "Intelligent Payment Automation"



### **Common Themes in our Solutions (cont.)**

- Our organizational DNA is to endlessly perfect things...whatever it takes
  - Field recognition engine 30 years
  - Key-Pay infrastructure 15 years
  - Opti-Lift infrastructure 5 years
- Execution and delivery of superior results





### Investing for the Future in the Check Business

- Support existing customer base: features, OS
- Still performance driven: improving read rates, accuracy levels, suspect reduction, automation
- New technologies: internal, academia, partners
- Infrastructure: web interfaces, validation features, OrboAnywhere platform
- OrboAnywere: 'cloud ready': Is the market?
- Keep an eye on trends: identify opportunities
   i.e. blockchain

  OrboAnywhere

Intelligent Payment Automation for Check Processing

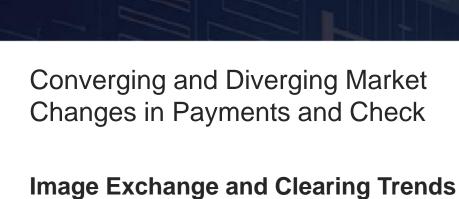


### **Investing in the Future in the Health Business**

- Continuous process improvement: Opti-Lift technology, productivity, accuracy and TAT
- Machine learning technology to take process automation to the next level
- Scale out AWS infrastructure: larger volumes
- Business Intelligence: to the next level
- Healthcare "Payments" extensions







March 22, 2017 Luke Huys, Wells Fargo

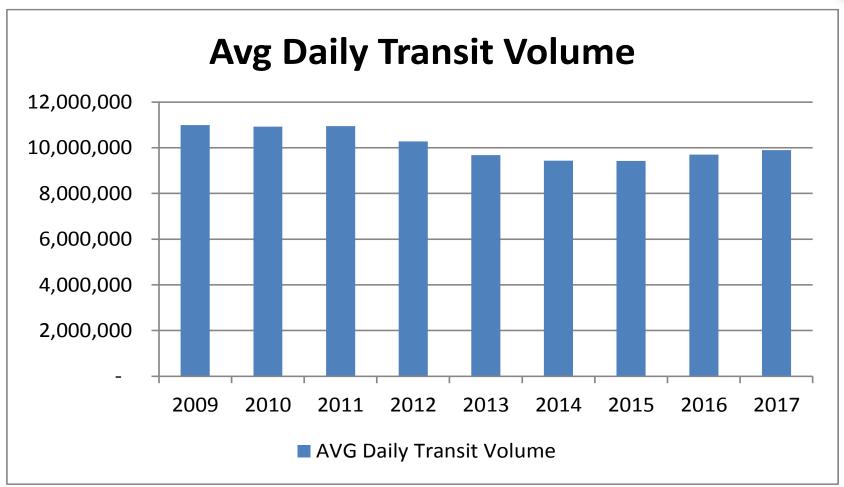


### 2017 ORBOGRAPH CLIENT CONFERENCE

DELIVERING THE FUTURE IN HEALTHCARE, CHECK AND PAYMENTS

### Wells Fargo Transit Clearing Volume Trend



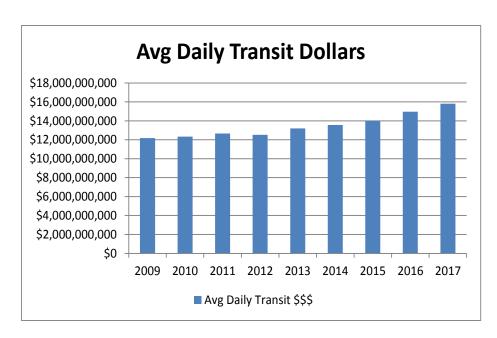


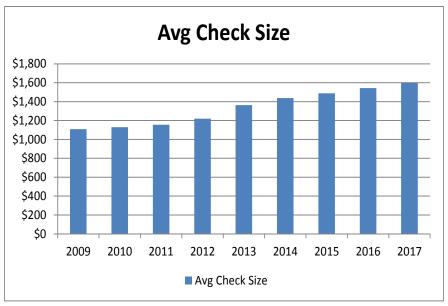
WF has bucked the industry trend of check volume decline in recent years. We'll see later how this was due to growth in clearing services for other financial institutions.



### **Transit Clearing Trends - Volume**







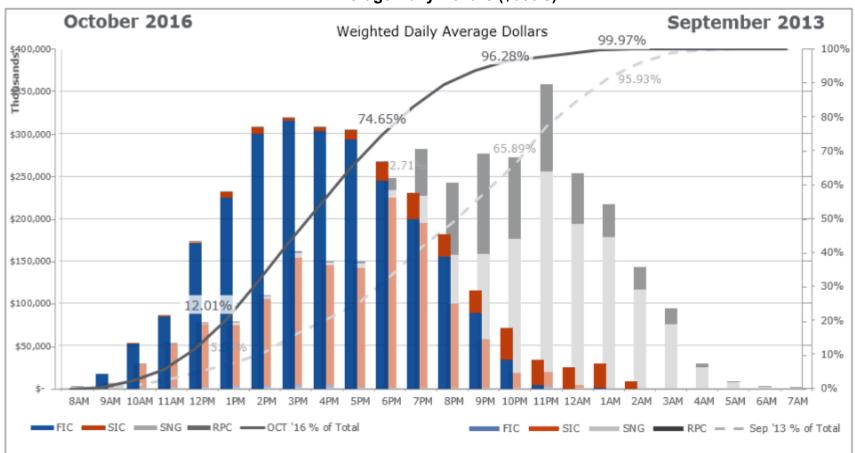
Transit dollars cleared have grown faster than item volume, as the average check size continues to grow each year at about a 4.7% annualized rate.

### Float Reporting



#### **AIF Processing Times**

Average Daily Dollars (\$000's)



**Comment:** Movement to earlier processing and clearing results from initiatives in branch, ATM and department check image delivery.



### **Check Adjustments**

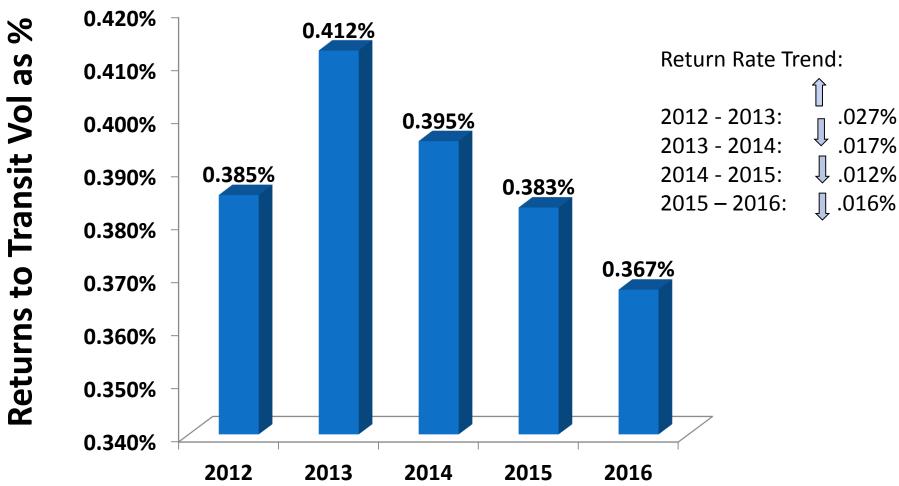
- Adjustment Types
  - Posted Twice
  - Image Issue
  - Amount / Keying Error
  - Listing Error
- Adjustment Sources
  - Mobile
  - ATM
  - RDC
  - Cash Vault
  - Teller Capture



### Industry U.S. % of Returns/Mo.







Sources: Federal Reserve, The Clearing House, Viewpointe, various individual banks and various correspondent banks



### **Monitoring Returns for Risk**

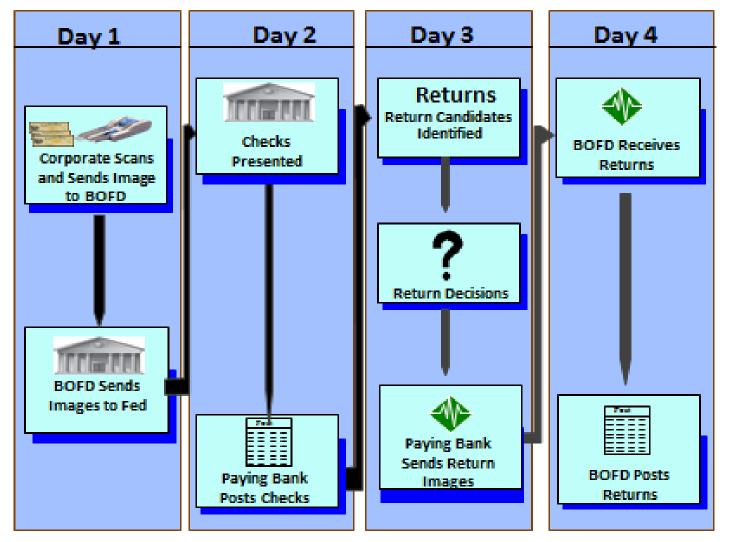


- On a weekly basis, we monitor the number of returns sent to every BOFD routing number, looking for spikes the number of returns to that bank.
- We also monitor returns as a % of our forward volume on a given bank
- Where anomalies are noticed, we investigate the root cause, and collaborate with the Fed and other trading partners to determine if legitimate reasons for the increased returns activity exist.
- On multiple occasions over the last few years, fraudulent activity has been discovered and brought to a halt.
- Also, where increased activity is legitimate, we petition the Fed (with occasional success) to lower the price on that RTN to align with the its volume.



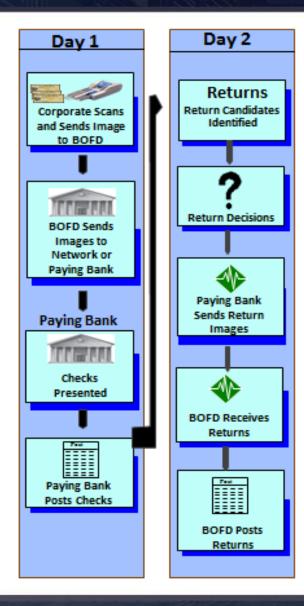
## Fed Intermediary - Check Presentment Image Flow and Timeline of Returns





## Direct Exchange - Check Presentment Image Flow and Timeline of Returns





### **FT Partners**



MARCH 22, 2017

#### FT PARTNERS INDUSTRY RESEARCH



## Payments, Checks and Healthcare: A FinTech Perspective

FINANCIAL
TECHNOLOGY
PARTNERS

The Only Investment Bank
Focused Exclusively on Financial Technology

#### Overview of FT Partners

- · Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial
  Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over
  15 years of exclusive focus on Financial Technology

#### FT Partners' Advisory Capabilities



#### FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #4 Most Influential Person in all of FinTech in *Institution Investors*"FinTech Finance 35"



Numerous Awards for Transaction Excellence including "Deal of the Decade"





#### Overview of FT Partners - 15 Years in Business

Heartland Over the last 15 years, FT Partners has closed numerous in its sale to landmark transactions, grown to a nearly 70 person firm, global payments expanded from San Francisco to New York to London and has GreenSkv \$ 4,500,000,000 in its minority investment solidified its position as the dominant FinTech focused DST ICONIQ TPG HARAGINIA MERCURY' investment bank \$300,000,000 in its cash sale to vantiv **M** Kabbage \$ 1,650,000,000 62 AmWINS in its Series E minority Group, Inc. 58 in its recapitalization by N M C \$ 135,000,000 TRANSFIRST \$1,300,000,000 in its sale to Vista Equity Partners 46 UNION \$ 1,500,000,000 \$ 370,000,000 in its sale to Lynk cîti 38 in its sale to 35 The Royal Bank of Scotland \$ 680,000,000 \$ 369,000,000 TradingScreen 31 \$ 525,000,000 recapitalization for 27 \$ 110,000,000 in its acquisition of SOUNDVIEW macgregor 21 in its sale to \$230,000,000 charlessCHWAB 18 \$345,000,000 14 13 Employee Growth over the past 15 years 2001 2004 2005 2014 2016 2002 2003 2006 2007 2008 2009 2010 2011 2012 2013 2015

#### FT Partners' Definition of FinTech

#### What is FinTech?

At its core, FinTech represents the *intersection of financial services and technology*. This includes technology solutions that enable and improve the creation, implementation, distribution and management of all financial products and services as well as technology solutions that enhance internal financial-related processes for all businesses.





**Payments** 



**Banking / Alternative Lending** 



Securities / Capital Markets / Wealth Tech



Insurance Technology



**Financial Healthcare Information Tech** 

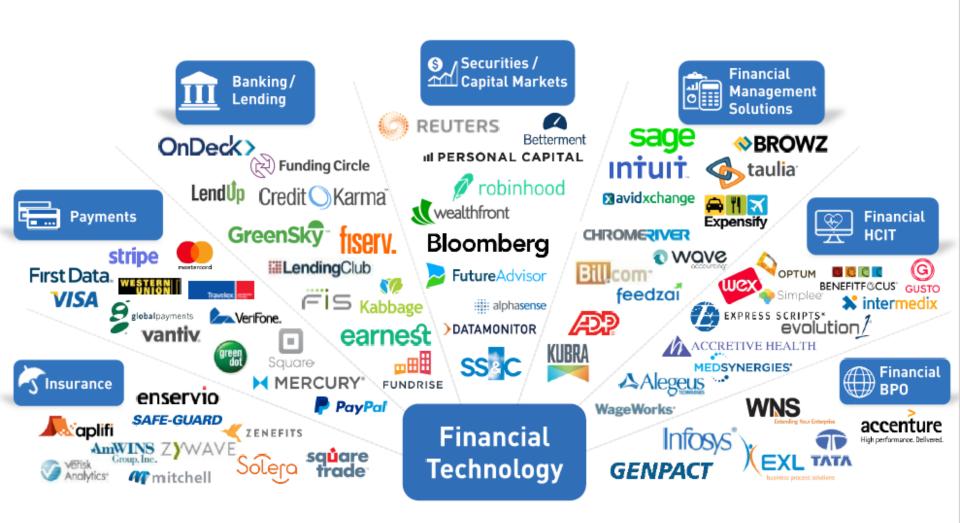


**Financial Business Process Outsourcing** 



**Financial Management Solutions** 

#### FT Partners - FinTech Sector Coverage



#### FinTech Deal Activity in 2016

### 2016 in Review

#### Financing

Approximately

\$28 billion

in financing volume

&

1,500+

transactions

Record highs for both 2016 global financing volume and number of transactions with financing volume up 30% from 2015

#### M&A

Approximately

\$85 billion

in M&A volume

&

900

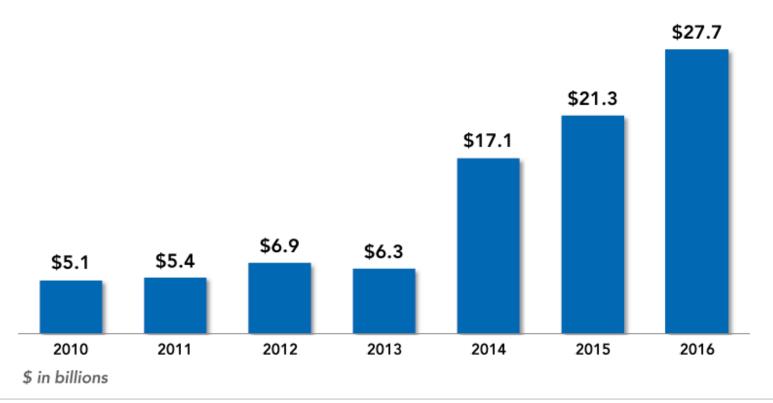
transactions

Total global M&A volume and deal count were down in 2016 compared to both 2015 and 2014, but both still rank higher than any other prior year

#### FinTech Financing Statistics

#### Global FinTech Financing Volume by Year

2016 was a record year for FinTech financing - Global FinTech
Equity Financing volume reached \$27.7 billion



#### Acquisitions in the Space - Case Study of RDM's Sale

## Expect to see more consolidation around check-related processing / technology

#### Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its sale to



for total consideration of

C\$ 129,000,000



The Only Investment Bank Focused Exclusively on Financial Technology



- RDM provides solutions for business-to-business (B2B) electronic payment processing
- Offers both cloud software and hardware based solutions for endusers in the financial services, insurance, healthcare, industrial, retail and other industries

#### PAYMENT PROCESSING

DIGITAL IMAGING SOLUTIONS

**RDC Web Solutions** 















For Financial Institutions

Deluxe is one of America's best known check brands and also provides a suite of customer life cycle management solutions and other business and payment services

For Small Businesses



Marketing & New Account Services



Customer Engagement



Checks & Business Services



Onboarding & Adoption of products



Banker's Dashboard



Website & Online Marketing

RDM will become part of the growing suite of Treasury Management Solutions offered by Deluxe, bringing its robust suite of payments remittance processing and digital imaging software and scanner hardware and to Deluxe's offerings

#### Acquisitions in the Space (cont.)





#### March 2017

July 2013

Vista Equity Partners has agreed to acquire DH Corp for an Enterprise Value of \$4.8 billion ... to combine it with Misys



#### September 2016

Digital Check acquires Check-Scanning Assets from Burroughs; the purchase includes people, products and expertise



DH Corp agreed to acquire Harland Financial Solutions for \$1.2 billion, adding a suite of FinTech products for Banks and Credit Unions





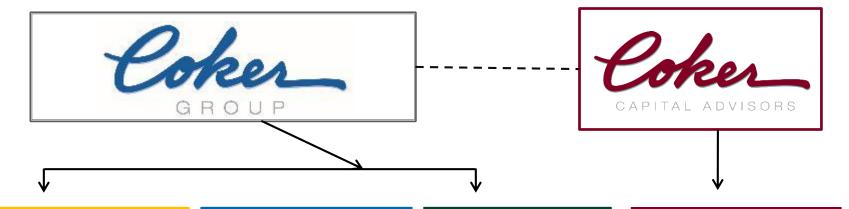
#### April 2016

Battery Ventures acquires Alogent Product line from Jack Henry & Associates; the Spinout of the unit to help with Alogent's reach and expansion



### **Coker Group**





#### Coker Consulting

- Acquisition Due Diligence
- · Clinical Alignment
- Post-Merger Integration
- Revenue Cycle Mgmt
- Executive Search
- Coding and Compliance
- Medical Staff Development

#### **Coker Financial Services**

- Fair Market Valuations
- Transaction Services
- Compensation Planning
- Physician Practice Acquisition and Integration

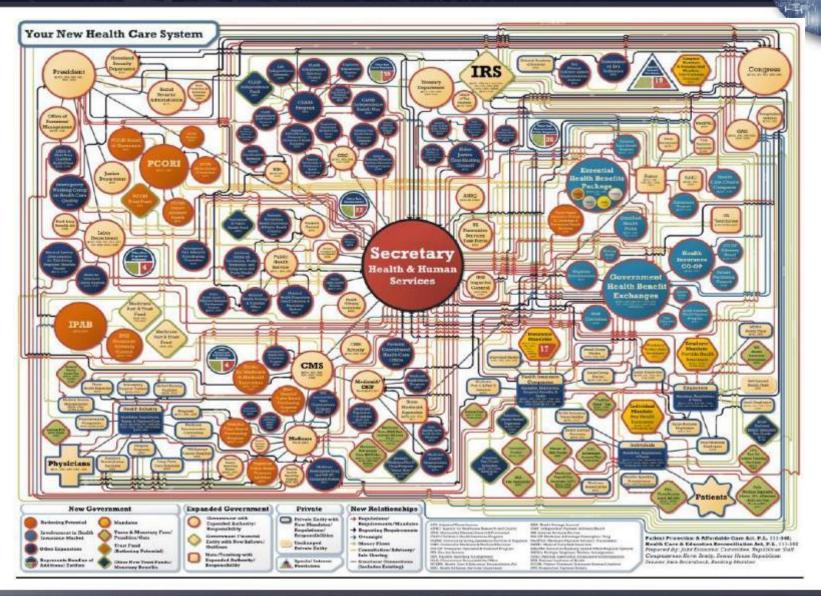
#### Coker Technology

- Systems Procurement
- Vendor Contracting
- Regulatory & Compliance
- IT Outsourcing
- Managed IT Services

#### **Investment Banking**

- Mergers & Acquisitions
- Capital Solutions
- Financial Advisory

### **Current State of the Market**



## Healthcare is Undergoing a Seismic Change Paradigm Shift in Managing Care and Cost



#### **Disruption**

Healthcare cost is a global crisis

Healthcare quality is inconsistent across care delivery and does not correlate with cost

#### **Value Migration**

Revenue model (FFS) threatened

Reimbursement model (Payers) threatened

ACOs ... risk management & cost containment

Information & Analytics a must

- Patient engagement
- Population versus Episodic Care

#### **Market Response**

Market consolidation

Vendor consolidation

Maturing product markets

EMR versus community solutions

Monolithic versus Modular

Proprietary versus Open



### **Current State of the HCIT Market**





### **US Physician Population\***

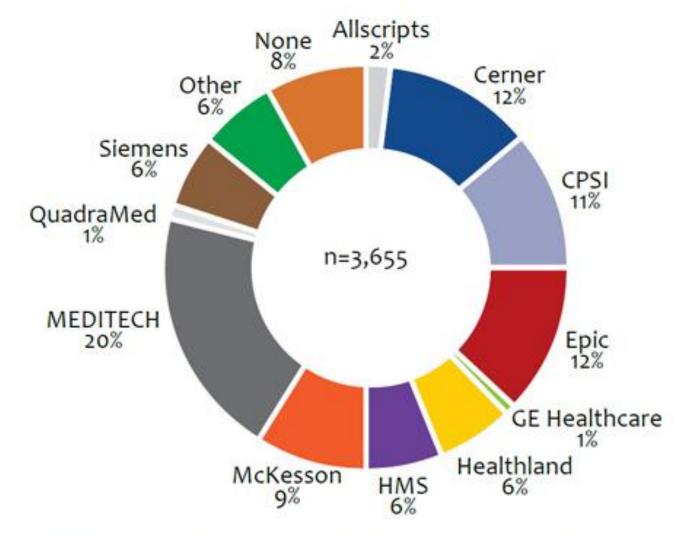


	1990	1995	2000	2013
Total Physicians	615,421	720,325	813,770	941,304
Hospital-Based	142,875	154,856	157,032	169,337
Residents / Fellows	92,080	96,352	95,725	98,688
Full-time staff	50,795	58,504	61,307	70,649
% of total - full-time staff	8.3%	8.1%	7.5%	7.5%
% growth in hospital-based		8%	1%	7%
Physicians by Activity, 1975-2010, p. 406				
AMA and Coker Group, 2010				

<sup>•</sup>This data was included to reflect the updated number of practicing physicians in the US.

### The Market Penetration into Hospitals





### **Dashboard Tools / Analytics**





# TRENDS IN RCM AND CLAIMS MANAGEMENT

### **RCM Market Outlook**

- A new MicroMarket Monitor report projects that the North American RCM market will:
  - Grow from \$20.5 billion in 2015 to \$40.44 billion by 2021
  - Experience a CAGR of 12 percent from 2016 to 2021
  - Most of the RCM market is held by small mom and pop shops who operate on a local level.

### Why?

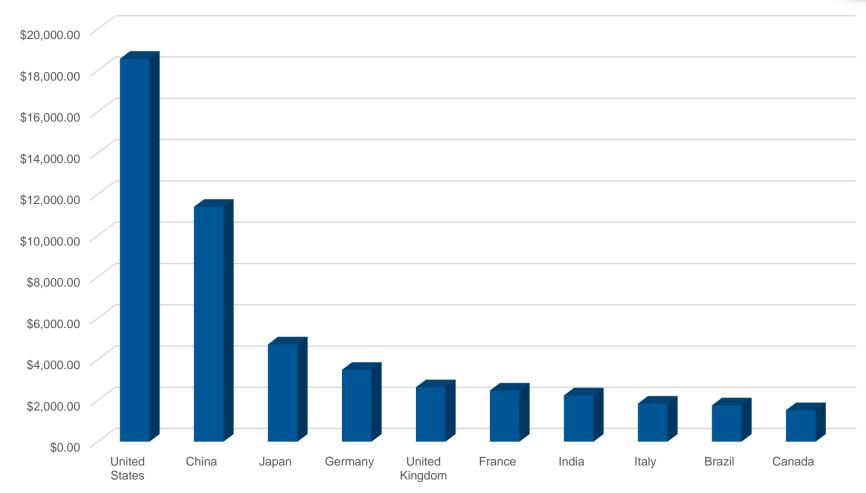
- Billing rules continue to get more complex
- More education and time required to code, bill and collect
- Qualified RCM staff can demand \$80k+ annual salary
- Providers must maximize billing/collections to survive





### 2016 GDP (Billions of US \$)



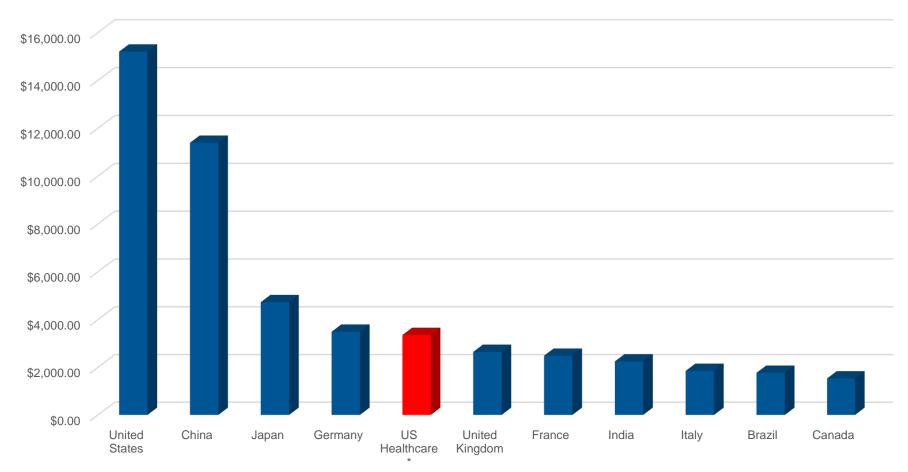


Source: www.imf.org

### **US Healthcare Expenditures as its own GDP**



2016 GDP (Billions of US \$)



<sup>\*</sup> Estimated

Source: https://www.cms.gov/research-statistics-data-and-systems/statistics-trends-and-reports/nationalhealthexpenddata/nhe-fact-sheet.html

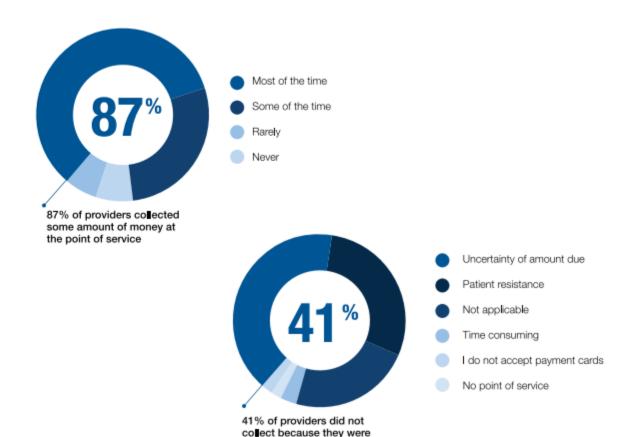


### **Consumerism Forcing Change (POS)**



#### 9 in 10 consumers want to know payment responsibility at the point of care

In 2015, 87 percent of providers said that they collected some amount of money at the point of service for the majority of their patient visits. When they did not collect at the point of service, 41 percent said that it was due to uncertainty of the amount due, while 29 percent said that it was due to patient resistance to pay.



uncertain about the amount due at the point of service

Source: InstaMed - Trends in Healthcare Payments Sixth Annual Report: 2015



### **Healthcare Transactions**



Transactions	Manual Processing Cost	Electronic Processing Cost
Claim Submission/Receipt	\$2.64	\$0.68
Eligibility Benefit Verification	\$8.39	\$0.49
Prior Authorization	\$11.18	\$1.93
Claim Status Inquiry	\$9.79	\$1.85
Claim Payment	\$3.46	\$0.78
Claim Remittance Advice	\$6.19	\$1.00
Claim Attachments	\$6.99	\$1.27

#### Estimated \$9.4 billion in savings by moving to electronic transactions

Source: http://www.caqh.org/sites/default/files/explorations/index/report/2016-caqh-index-report.pdf



### **Paper to Electronic**



### EFT/ERA Mandate effective 1/1/2014

- EFT (electronic funds transfer) & ERA (electronic remittance advice)
  - Requirements
    - All commercial payer adoption
    - Ability to accommodate payment via ACH
    - ERA must contain trace re-association number (TRN)
    - Payments within 3 days of ERA
    - Provider must request EFT/ERA standard from Payer
  - All Medicare payments via EFT





## **Paper to Electronic**



#### Resolves obstacles:

- Administratively difficult enrollment
- Ability to re-associate payment to ERA
- Time lag between payment information and payment receipt
- Advantages:
  - Save time and expense when posting payments
  - More efficient reconcilement
  - · Improved working capital
- Challenges:
  - Difficulty in matching EFT's and ERA's
  - Smaller payers unable to provide ANSI standard 835's

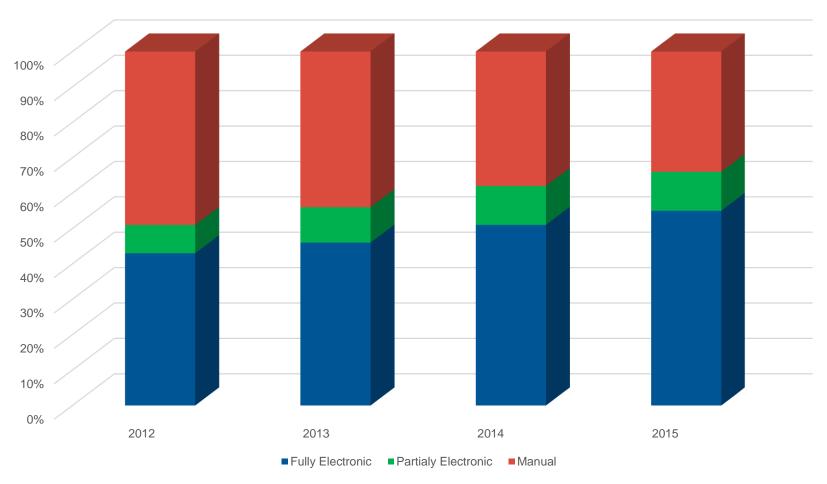




# Paper to Electronic



#### Paper to Electronic



Source: http://www.caqh.org/sites/default/files/explorations/index/report/2016-caqh-index-report.pdf



#### **MACRA**

- Medicare Access and CHIP Reauthorization Act of 2015 (MACRA)
  - Replaces fee for service and SGR
  - Designed to expedite the move to value based payments
  - By 2019 Physicians will be assigned to one of two payment models (Quality Payment Programs – QPP)



Source: https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/Value-Based-Programs/MACRA-MIPS-and-APMs/MACRA-MIPS-and-APMs.html



## A Banker's Perspective

- Banks have a unique position in healthcare
- Banks will continue to offer RCM services
  - Services will have to adapt to handle emerging payment models
    - Look to strategic partners
  - Banks will look to minimize risk and exposure
    - Less white label, more referral
- Focus on patient payments
  - Employer engagement
  - Card opportunities
  - Non traditional financial services



Solving Payment Negotiability in the New Era of Branch Transformation, Self Service and Workflow Innovations

#### **Making Sense of Payment Trends/Future**

By David Walker ECCHO – dwalker@eccho.org



### Who is ECCHO?



#### ECCHO is:

- A not-for-profit mutual benefit corporation
- UCC clearinghouse
- Owned by its member financial institutions
- Largest FI member organization in the U.S. in terms of total deposits held by its members - ~80% of total U.S. deposits
- Most diversified FI member organization in the U.S. not associated with a service provider
  - Membership includes credit unions, corporate credit unions, community banks, bankers banks, mid-tier FIs and large Fis
  - Only time in history

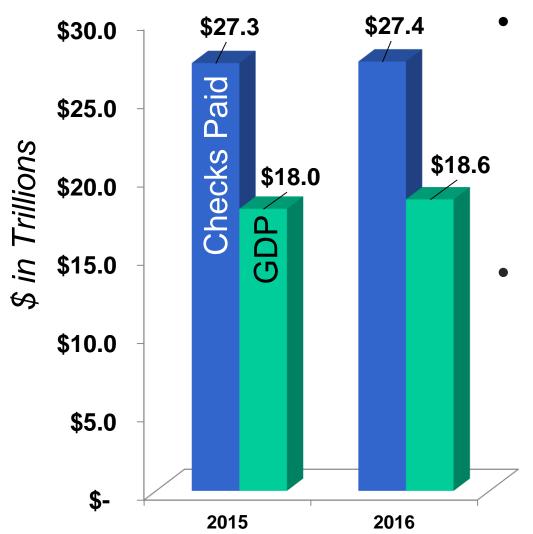




- Why are Check Image Rules Needed?
  - No comprehensive default law to address check image payments
- Uniform Commercial Code (UCC)
  - Basis for most paper check law State Law
- Regulation CC
  - Supplements UCC legal provisions for paper checks Federal Law
- Neither UCC nor Reg CC Addresses Check Image Exchange Provisions







 At \$27.4 Trillion, Checks Totaled 147% of U.S. GDP in 2016!

\*GDP- Gross domestic product (GDP) is the monetary value of all finished goods and services.

\*Sources: GDP -Bureau of Economic Analysis, Dept of Commerce - CheckImageCentral





- How Much is Check Declining?
  - Federal Reserve, in its Triennial Payments Study that transit checks totals 12.9 billion
  - ECCHO reported (Checkimagecentral) total transit volume in 2012 was 16.0B
  - Represents a 3.1 billion differential = 24% (shortfall in triennial report)
  - ECCHO immediately encouraged the Fed to reevaluate its estimated check volumes





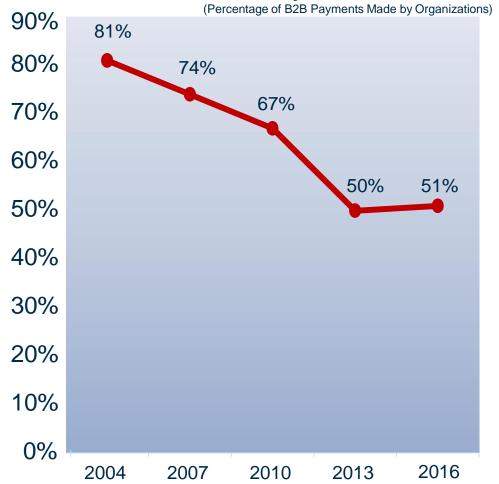
### Impact of Fed's Revisions

- If transit volume in 2015 was 12.7B and 12.9B in 2012:
  - Annual decline rate would only be .517% (12.9B -12.7B = .2B / 3 years = .517% / yr.)
- Fed reported in 2013 Payments Study:
  - Annual decline rate of 10.4%
- If transit volume in 2015 was 12.9B and 14.1B in 2012:
  - Annual decline rate would only be 2.84% (14.1B -12.9B = 1.2B / 3 years = 2.836% / yr.)









#### What Has Happened?

- Declining Trend from 2004 is Broken!
- Check Use is Not Declining Anymore!
- What is Behind the Continued Check Use?
  - Barriers
  - Cost of Change
  - Familiarity with Checks

Source: 2016 Electronic Payments, Association

for Financial Professionals





- Decision Could be Impacted by Changes in Future Payments
  - How likely is Faster Payments to replace checks for business payments?



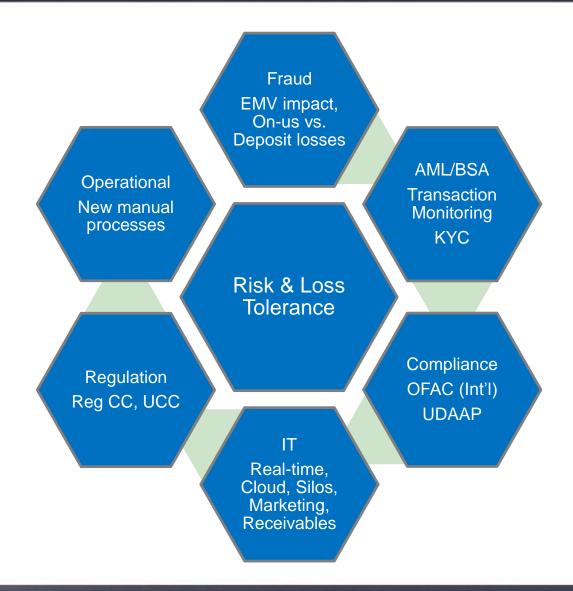


Joe Gregory
VP Marketing, Orbograph



# Targets for Improvements







TELLER IMAGE CAPTURE

CENTRALIZED/INCLEARINGS

POINT OF SALE

REMITTANCE PROCESSING

BRANCH IMAGE CAPTURE









# Address specific challenges, risks and problems generated from each Omnichannel workflow











## **Now Specific Field Interests**



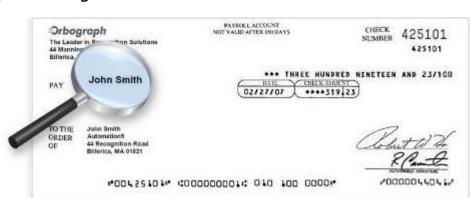
#### **Payor Name/Address**

Free read OCR, Watch Lists, Marketing

#### **Payee**

Marketing, Remittance Posting, Positive Pay, Fraud Detection, Marketing

**Memo Line** Remittance, AP Posting



**Date** 

**Check Stock Validation**Negotiability, Fraud Detection

MICR Line
Posting, Image Integrity

Negotiability, Positive Pay, Fraud Detection **Check Number** 

Positive Pay, Fraud Detection, Image Integrity

#### **Courtesy Amount**

POD, Amount Verification,
Positive Pay, Fraud
Detection, Image Integrity

#### **Legal Amount**

POD, Amount Verification, Positive Payee, Fraud Detection, Image Integrity,

#### **Signature**

Negotiability, Fraud Detection



### **Market Needs Have Evolved**



- From centralized to omnichannel
  - Completely unmonitored transaction input into the check clearing system
    - · No validation vs. manual vs. sampling
- Cloud and/or virtualized servers
- Check's fraud exposure increased with EMV
  - Counterfeiters are back...
- Rules and regulations from REG CC/UCC
- Banks tightened up their deposit agreements
  - How to control/monitor?



# **Example of Bank Deposit Agreement**



5. Eligible Items and Security Interest. You agree to scan and deposit only checks as the term check is defined in Federal Reserve Regulation CC ("Reg. CC"). You agree that the Image of the check that is transmitted to the Bank shall be deemed an "item" within the meaning of Articles 3 and 4 of the Uniform Commercial Code (1990 Official Text).

You agree that you will not use this Service to scan and deposit any of the following checks ("Prohibited Check"), which shall be considered prohibited notwithstanding that such checks may constitute "checks" under Reg. CC:

- Checks payable to any person or entity other than the owner(s) of the account into which the check is being deposited.
- Checks containing an alteration to any of the fields on the front of the check, or which you know or suspect, or should known otherwise not authorized by the owner of the account on which the check is drawn
- Checks payable to two or more persons jointly, not alternatively, unless deposited into an account jointly own
- Types of Lineers. Tou mey deposit. These include: Checks previously converted to a substitute check, as defined in the Account Agreements, are "in substitute checks
- Checks drawn on a financial institution located outside the United States
- Checks that are remotely created checks, as defined in the Account Agreement.
- Checks not payable in United States currency.
- Checks dated more than six (6) months prior to the date of deposit.
- . Checks prohibited by the Bank's current procedures related to this Service or which are governing your Bank account.
- Checks payable on sight or payable through Drafts.
- Checks with any endorsement on the back other than that specified in this Agreement.
- Checks that have previously been negotiated, submitted through this Service, or through a removed institution.
- Checks that are drawn or otherwise issued by the U. S. Treasury Department.
- Money Orders or Postal Money Orders.
- Travelers Checks.

You agree that we may, in our sole discretion, amend the list of Prohibited Checks from time to time. If you deposit a Prohibited Check, you agree to indemnify and reimburse the Bank for, and hold the Bank harmless from and against, any and all losses, costs and expenses (including reasonable attorneys' fees) the Bank may incur associated with any warranty, indemnity or other claim related thereto.

Types of Checks. You may deposit these include:

Types of Checks. You cannot deposit. Checks payable to any person or entity other than you.

Checks payable to any person or entity other than you.

Checks containing any alteration of which the check is drawn.

Checks containing any are account on which the check is drawn. authorized by the owner or the account on which the check is drawn.

Any checks that are not in original form with a signature, such as substitute checks or remotely with a signature, such as substitute checks or remotely authorized by the owner or the account on which the check is drawn. Checks containing any after ation of which you know or believe to at the account on which the check is drawn.

Checks containing any after ation of which the check is drawn.

The checks containing any after ation of which you know or believe to drawn.

The checks containing any after ation of which you know or believe to drawn.

The checks containing any after ation of which you know or believe to drawn.

The checks containing any after ation of which you know or believe to drawn.

The checks containing any after ation of which you know or believe to drawn. Postdated checks or stale dated checks (more than 6 months old).

Checks written off an account at a financial institution located outside the United States Currency.

Checks not payable in United States Currency. • Checks not payable in united states currency.

Unecks not payable in united states currency to deposit using Mobile Deposit Capture is subject to verification in the liable to you. In the liable to you. In the liable to you attempt to deposit using Mobile Deposit for any reason and will not be liable to you. In the liable to you. In the liable to you. In the liable to you attempt to deposit for any reason and will not be liable to you. In the liable to you Note that any check that you attempt to deposit using Mobile Deposit Capture is subject to verification.

Note that any check that you attempt to deposit for deposit for any reason and will not be liable to you. In a Bank of the West location.

Note that any check that you attempt to deposit means, such as visiting a Bank of the West location.

Note that any check that you attempt to deposit the item by other means, such as visiting a Bank of the West location. b Bank of the West. We may reject an item by other means, such as visiting a Bank of the West location.

Bank of the West location.

## **Ensure Payment Negotiability**



- Validate every check (on-us and transit)
- Optimized by risk factors
  - Channel
  - Source
  - Document
- Real-time any workflow
- Automate & make immediate risk decisions
  - Factoring in problematic areas:
    - ATMs in suspect areas
    - Account types
  - Doubtful collectability



13 Ways to Improve Your Consumer & Corporate Deposit Channels

# **Payee Matching**



Reduce operational errors, catch customer errors, validate negotiable item (personal and business)

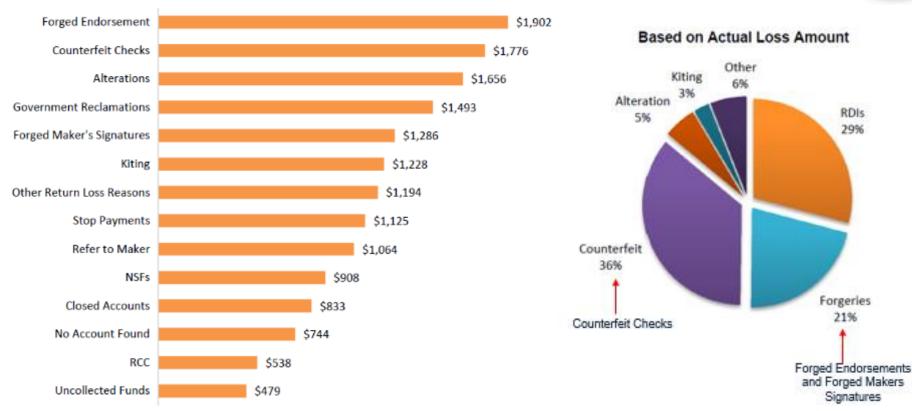
- Wholesale lockbox
- ATM deposits
- Vault processing
- Retail lockbox
- Mobile RDC
- Other



			ومواليا والمائدة
n 221	JOE CHAO OR LINDA V. CHAO		4672
	55 PALTON RD. FELFORD, THI 37979	DATE <u>12-21-</u> /5.	87-1540 5350
PAY TO THE ORIXE OF	e and	\$ 5	2 A 107
BANK THE RE	LATIONSHIP	Arbentage Overlang	
FOR 2/82	607 188607 0	Cha Chare	
106400	00017: 827382703	316 4672	

# Characteristics of Check Fraud 2015 ABA Deposit Account Fraud Report





# My ON-US fraud would be your Deposit fraud



## **One System Detection**



#### Fraud Detection

#### **Image Analysis**

- Automated Signature Verification
- Check Stock Validation
- Check Style Analysis
- CAR/LAR Matching
- PAD/RCC Detection
- Payee Matching / PNV\*

#### **Transaction Analysis**

- Serial Out of Range
- Amount Out of Range
- New Account
- Watch List (Account Level)

# Deposit Review Functions

#### **Image Review**

- Missing Signature Detection
- Dual Signature Detection
- Image Quality/Usability/Integrity
- Endorsement Analysis\*
- · Amount Verification

#### **Transaction Monitoring**

- High Dollar Review
- Duplicate Detection
- Closed Account
- Inactive Account
- Dormant Account



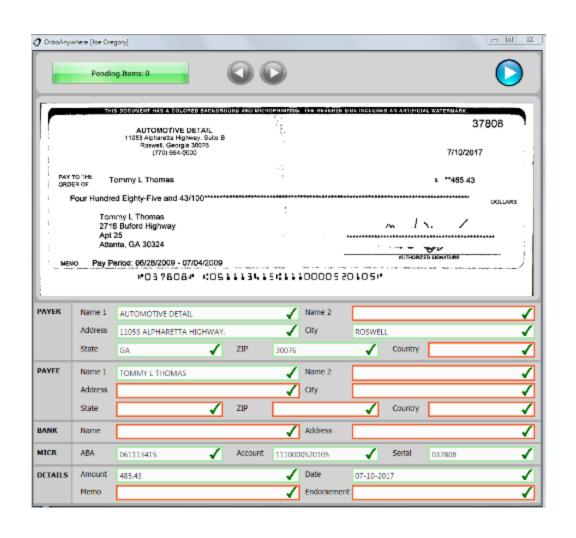
# **Image Analysis Features**



- PAD (RCC) detection
  - Read printed typical text in the signature area
- Payee matching
  - Good payees, and bad payees
- Missing Signature test
  - Assuming the signature verification failed
- Dual signatures test
  - Conditional by amount threshold

## **Data Extraction for Compliance**





- Complete data extraction process of information from check images
- Reformat file format for uploading into OFAC and other AML Systems

## **OFAC Screening, AML/BSA**

- Requirements for US check payments
  - International exchange
  - High dollar
  - Specific items
  - Fuzzy logic matching
- OFAC SDN (Specifically Designated Nationals), sanction lists or country list
- Bank & vendor feedback
- MSB



## Reg CC, UCC



- Funds Availability vs. Hold timeframes determined by
  - Type of Check i.e. business, personal official government
  - Known of Unknown customer
  - Age of account (New Account)
  - Endorsed or not
  - On-Us or Transit Check (Deposit Profiling)
- ECCHO Rule 8

### Board of Governors of the Federal Reserve System

The Federal Reserve, the central bank of the United States, provides the nation with a safe, flexible, and stable monetary and financial system.



#### **UDAAP**

Dodd-Frank defines an unfair practice as one that harms consumers financially and that consumers cannot reasonably avoid. The harm does not have to involve a large amount of money; the law applies even to a small amount of monetary damage that many consumers experience.

Encoding error on consumers account

 Failing to post payments timely or properly or to credit a consumer's account with payments that the consumer submitted on time and

then charging late fees to that consumer.

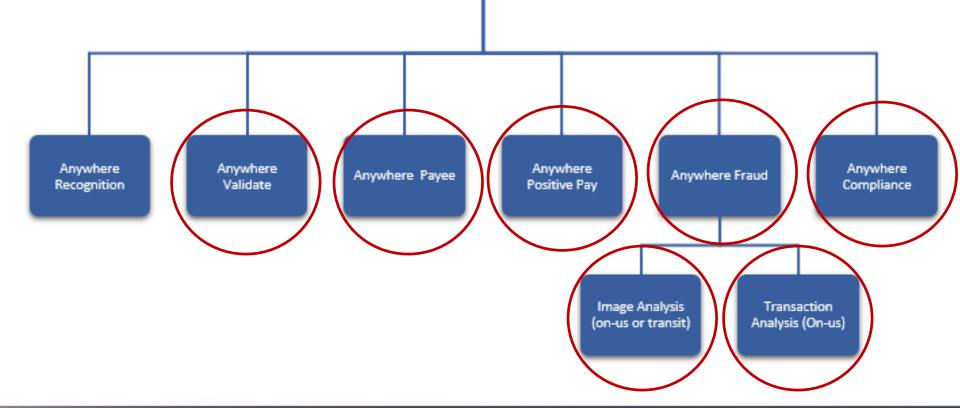
Amount Verification protection/impact



## **OrboAnywhere**









### **CAQH Overview**

CAOH. Solutions

Collaborates with industry stakeholders to develop shared utilities that streamline the collection, management, and use of critical provider and member data.

National Business Rules

Convenes industry stakeholders to establish best practices by developing and implementing national business rules that maximize efficiency and savings.

Shared Utilities

Industry Research Explorations

Collects and analyzes industry data to establish benchmarks as a *catalyst* for further progress.

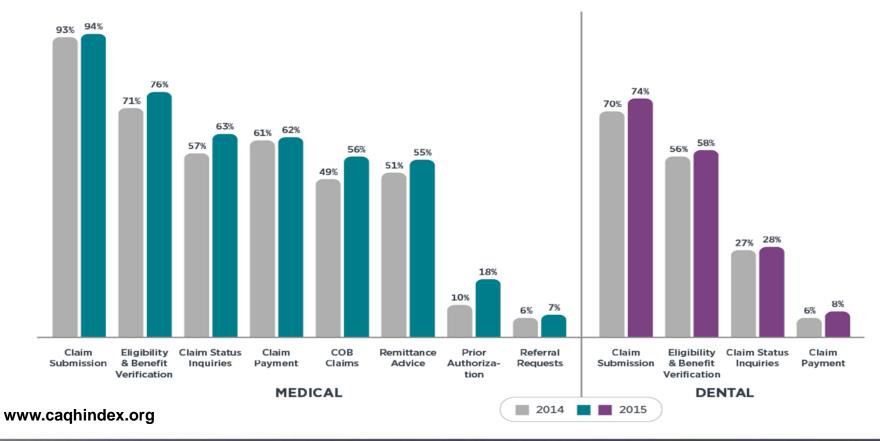


#### CAQH 2016 Index

Sole Industry Source Tracking Transition to Adoption of Electronic Transactions

Trends show steady, but modest progress in adoption of fully electronic transactions, with promising accelerated growth for some transactions.

FIGURE 1: Adoption of Fully Electronic Administrative Transactions for Commercial Medical and Dental Health Plans, 2014 – 2015



# How EFT & ERA Operating Rules Benefit Providers



#### **KEY BENEFITS**

- Standardized electronic enrollment for EFT/ERA: Providers will be able to enroll in both EFT and ERA electronically with all health plans using a consistent set of data elements.
- Potential reduction in manual claim rework: With health plans more consistently using denial and adjustments codes per the CORE-defined Business Scenarios, providers will have less rework.
- Reduction in A/R days: Automated and timely re-association of EFT and ERA leading to efficiencies and reduced errors for payment posting.

#### **SAVINGS ESTIMATE**

• Between \$300 million and \$3.3 billion over 10 years\* for providers, including hospitals and health systems, and health plans.

#### **Timeframe**



- The EFT Standard and EFT & ERA Operating Rules are required to be in use since January 2014.
- Hospitals and Health Systems have been working with their trading partners to achieve these benefits.

<sup>\*</sup> Administrative Simplification: Adoption of Operating Rules for Eligibility for a Health Plan and Health Care Claim Status Transactions



# **CORE Certifications Awarded by Stakeholder Type**



Health Plans	Gold Coast Health Plan*	SAN FRANCISCO HEALTH PLAN Here for you	UPMC Health Plan	HealthPlan III OF SAN MATEO	OMES OFFICE OF MAPPOLINEST A ENTERPRISE SERVICES	KAISER PERMANENTE
Providers §	Department of Veterans Affairs	MAYO CLINIC	MONTEFIORE Medical Center	WAKE FOREST UNIVERSITY HEALTH SCIENCES	GROUP WEDICAL	SPECTRUM LABORATORY NETWORK
Clearinghouses	ATRIZETTO° Provider Solutions™	Post <mark>ø</mark> Track⁴	SSI	OPTUM™	CHANGE HEALTHCARE	InstaMed  Healthcare Payments Samplified
Vendor Solutions	OrboGraph  ten Agant Pigersert Automathe	NEXTGEN	GE Healthcare	PNC HEALTHCARE	athenahealth	)X RelayHealth

#### CAQH 2016 Index

#### Adoption and Cost of Electronic Claim Attachments

#### Transaction Costs to Providers

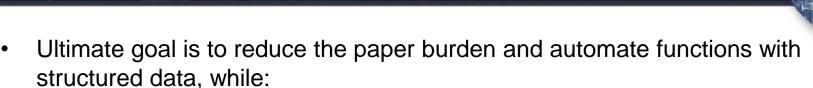
Transaction	Method	Provider Cost	Provider Savings Opportunity
Claim Submission/	Manual	\$2.02	<b>#4.40</b>
Receipt	Electronic	\$0.59	\$1.43
Eligibility and	Manual	\$4.02	ድረ ድረ
Benefit Verification	Electronic	\$0.42	\$3.60
Prior Authorization	Manual	\$7.50	ΦΕ 04
	Electronic	\$1.89	\$5.61
Claim Status	Manual	\$5.40	<b>ФО БО</b>
Inquiry	Electronic	\$1.81	\$3.59
	Manual	\$2.89	Φο οο
Claim Payment	Electronic	\$0.69	\$2.20
Claim Remittance	Manual	\$5.69	- Ф 4 - 7 4
Advice	Electronic	\$0.95	\$4.74
Claim Attackment	Manual	\$5.25	<b>#4.00</b>
Claim Attachments	Electronic	\$1.17	\$4.08

#### Transaction Costs to Health Plans

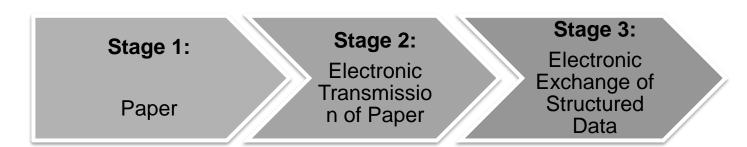
Transaction	Method	Health Plan Cost	Health Plan Savings Opportunity
Claim Submission/	Manual	\$0.62	ድ ድ ድ ድ ድ ድ ድ ድ ድ ድ ድ ድ ድ ድ ድ ድ ድ ድ ድ
Receipt	Electronic	\$0.09	\$0.52
Eligibility and	Manual	\$4.36	Ф.4.00
Benefit Verification	Electronic	\$0.07	\$4.29
Prior Authorization	Manual	\$3.68	Φ0.04
	Electronic	\$0.04	\$3.64
Claim Status	Manual	\$4.39	Ф4 ОБ
Inquiry	Electronic	\$0.04	\$4.35
Claim Payment	Manual	\$0.57	\$0.48
Ciaiiii Fayiiieiit	Electronic	\$0.09	φυ.40
Claim Remittance	Manual	\$0.50	\$0.45
Advice	Electronic	\$0.05	Ψυ.45
Claim Attachments	Manual	\$1.74	\$1.64
Olailli Attacilliellts	Electronic	\$0.10	Ψ1.04

#### **CAQH CORE Activities on Attachments**

Attachments Migration Path will be Key



- Accommodating the ability to more automatically review narrative documents, and
- Ensuring a smooth transition.
- Key considerations include:
  - Where to begin?
  - How quickly to move?
  - How to accommodate innovation?





#### **Conversion Services: EOB to 835**





GOPY?

SINGLE PIECE

LOCAL HOSPITAL 789 HOSPITAL LANE TOWNSVILLE, US 12345 36

If you have any questions please contact the Claims Department at 866-638-1232

Beginning Balance: 0.00   Processed Amount: 1,505.70   Electron	Remit Date:	06/08/2016	
Processed Amount: 1,505.70 g:  Discount/Penalty: 0.00  Net Amount: 1,505.70  Refund Amount: 0.00  Amount Recouped: 0.00  Amount Paid: 1,505.70  Ending Balance: 0.00	Beginning Balance:	0.00	P .
Net Amount: 1,505.70   Refund Amount: 0.00   State	Processed Amount:	1,505.70	<u> </u>
Refund Amount: 0.00   00   00   00   00   00   00   0	Discount/Penalty:	0.00	
Amount Recouped: 0.00 Amount Paid: 1,505.70	Net Amount:	1,505.70	
Amount Paid: 1,505.70 Ending Balance: 0.00	Refund Amount:	0.00	<u>81</u>
Ending Balance: 0.00	Amount Recouped:	0.00	3
-	Amount Paid:	1,505.70	8
Check #: EFT515515	Ending Balance:	0.00	
	Check #:	EFT515515	ll .
Check Amount: 1,505.70	Check Amount:	1,505.70	

TIN: 999000999

#### LOCAL HOSPITAL

I		Patient: Co Member ID: Al Date of Birth: 11	11/18/1976 Provider: LOCAL HOSPITAL Refund Amount: 0.00												
ı	Line #	Dates of Service	Serv Mod Rev FFS/ Units Billed Disallowed Allowable Co-Psy COB Processed Discount/ Net Amount Penalty Amount												
ı	1	02/17/16			0250	FFS	5	64.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ı	2	02/17/16			0272	FFS	1	9.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ı	3	02/17/16	27096	SGR	0761	FFS	1	2,184.00	0.00	61.19	0.00	0.00	61.19	0.00	61.19
ı	Claim Total: 2,257.58 0.00 61.19 0.00 0.00 61.19 0.00											61.19			

#### Code/Description

Line 1. - M67 - Missing/incomplete/invalid other procedure code(s).

Line 2. - M67 - Missing/incomplete/invalid other procedure code(s).





AMT\*B6\*61.19~

ISA\*00\* \*00\* \*ZZ\*ORBOMED \*ZZ\*ORBOMED GS\*HP\*ORBOMED\*ORBOMED\*20160623\*1424\*1\*X\*005010X221A1~ ST\*835\*0001~ BPR\*C\*1505.7\*C\*ACH\*\*\*\*\*\*0000060054\*999999999\*\*\*\*\*20160608~ rn\*1\*EfT515515\*0000060054\*999999999 N1\*PR\*AETNA\*XV\*60054~ N3\*2000 MARKET ST~ N4\*PHILADELPHIA\*PA\*19103~ N1\*PE\*LOCAL HOSPITAL\*XX\*1922076761~ N3\*789 HOSPITAL LANE~ N4\*TOWNSVILLE\*US\*12345~ CLP\*ORB14444\*1\*2257.58\*61.19\*\*ZZ\*100FAKE101\*11\*1~ NM1\*QC\*1\*COSTANZA\*GEORGE\*\*\*MI\*AET14444~ NM1\*82\*2\*LOCAL HOSPITAL\*\*\*\*XX\*1922076761~ SVC\*NU:0250\*64\*0\*\*5~ DTM\*472\*20160217~ CAS\*CO\*16\*64\*1~ LO\*HE\*M67~ SVC\*NU:0272\*9.58\*0\*\*1~ TM\*472\*20160217~ CAS\*CO\*16\*9.58\*1~ LQ\*HE\*M67~ VC\*HC:27096\*2184\*61.19\*0761\*1~ DTM\*472\*20160217~ CAS\*CO\*45\*2122.81\*1~



### **Conversion Services: EOB Indexing**



- Our newest conversion service
- "Light" data-lifting
  - Payment Information:
    - Payer
    - Payment Classification Type
      - Check + EOB
      - ACH + EOB
      - VCP + EOB
      - \$0 EOB
      - Orphan Check
  - Claim Information
    - Claim ID, Patient Name, DOS, Billed Amount
- Perfect for bank/lockbox archival and retrieval
  - Down to individual page level for claims



#### **ERA to EFT Reassociation: The Challenge**



#### Receivables Report

#### **Bank Statement**

Mazer2013   Cigna TX	04/25/2013 04/26/2013		1201201205		POSTED	Date	Descrition 1	Deposits	Balance
Algority	04/26/2013	Aetna TX	1001001000		- 1			<u> </u>	
04/28/2013   Cigna TX				4		05/01	Controller of 10	100.00	10,000.00
Delication   Del	14/26/2013		44944944				Electronic Transier		
04/28/2013	0.4107/0040		912		<b>\</b>	05/01	Deposit: BCBS 1A	0.00	10,100.00
Output   O			91) 1295				Electronic, Transfer	7	
04/29/2013 United Health TX 95 95 \$575.00 04/30/2013 BCBS X 94494492 \$100.00 04/30/2013 BCBS X 94494492 \$100.00 05/01/2013 Onted Health TX 12912925 \$425.00 05/01/2014 On the Health TX 12912925 \$425.00 05/01/2014 On the Health TX 12912925 \$425.00 05/01/2014 On the Health TX 129129295 \$425.00 05/01/2015 On the Health TX 129129295 \$425.00 05/01/2015 On the Health TX 129129295 \$425.00 05/01/2015 On the Health TX 129129295 \$475.00 05/01/2015 On the Health TX 129129295 \$475.00 05/01/2015 On the Health TX 129129295 \$475.00 05/01/2013 On the Health TX 129129295 \$500.00 05/05/2013 On the Health TX 129129295 \$400.00 05/05/2013 On the Health TX 1291291295 \$400					<b>1</b>	05/02	Alma IX	25 0	10.350.00
04/30/2013 BCBS			36		1	******	lactry transfer		
04/30/2013 BCBS X			94494492			03100	least Hallstei	E0.00	700.00
05/01/2013					_	05		550.0	100.00
05/01/2012							electron (187 )	0.532	VOLUME !
OS/02/20	0.510.410.04.0						Deposition IT	250.00	,950.00
05/02/20		As TX					Slectronic Transf	0.00000	
05/02/20	151	Unit. Health TX	144	\$957.00		05/	Deposit: Cigna TX	225.00	1,175.00
05/02/2013	05/02/20	Aetna TX	129121 95	\$250.00			Flectronic Transfer		
Content   Cont						05/04		OFF)	11 425 00
105/02/2013   BCBS TX   1291291295   \$100.00     11,900.00     11,900.00     11,900.00     11,900.00     11,900.00     11,900.00     11,900.00     11,900.00     11,900.00     12,000.00   12,000.00   12,000.00     12,000.00     12,000.00     12,000.00     12,000.00     12,000.00     12,000.00     12,000.00     12,000.00     12,000.00     12,000.00     12,000.00     12,000.00     12,000.00   12,000.00   1			9129 95			. 00104		200	11,420.00
05/03/2013			1295			05/04			44 000 00
05/03/2013						05/04			11,900.00
05/05/2013							Electric to Isl		,
05/05/2013 As (X 1291291295 \$600.00 05/05/2013 As (X 1291291295 \$250.00 05/05/2013 Cigris TX 4494494492 \$225.00 05/06/2013 BCBS TX 1291291295 \$100.00 05/06/2013 United Health TX 1291291295 \$625.00 05/06/2013 Cigris TX 449449492 \$450.00 05/06/2013 Cigris TX 4494494492 \$350.00 05/06/2013 Cigris TX 4494494492 \$350.00 05/06/2013 Cigris TX 1291291295 \$225.00 05/06/2013 Cigris TX 1291291295 \$225.00 05/05 Deposit: Cigris TX 450.00 13,685.00 05/05/2013 United Health TX 1291291295 \$475.00 05/05 Deposit: United Health TX 475.00 14,160.00		W 3 IV				05/04	Deposit BCB	100.00	12,000.00
05/05/2013					_	A-1-3/-5/-0	Electronic Transfer		
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						05/05	Deposit: United Health TX	475.00	14,160.00
						0.0000000	Electronic Transfer		JOHN CONTRACTOR

Commonly reassociated using endless Excel Spreadsheets – error prone



### Interactive EOB – Who/What/Why?

- Research is the # 1 usage of the HPAC Portal
- Today's 'Virtual EOR'
  - 837/835 Data Research by claim
  - Stagnant view
  - Limited ability to link to other elements



### **Executive Dashboard – Who/What/Why?**

- Intended for C-Level Portal Users
  - OrboGraph reseller
  - Provider
- Utilize embedded Bl
- Configurable KPI view
- Basic drill-down
- Allow for quick assessment:
  - Volumes
  - Payments
  - Denials







#### **Processing**



## **Import**

**Transmissions** 

**File Integrity** 

**Controls** 

## Processing

orbograph

CAR / LAR

orbograph

Payee Name Verification

**Image Quality** 

**Account Validation** 

**Balancing** 

## Disposition

**Posting** 

**Outbound Cashletters** 



## Orbograph 2017 Client Conference

3.2017



## Remittance: By the Numbers



#### **Current Workflows**



Remittance Workflows





### Orbograph



#### Always returns:

Amount with confidence level

MICR read with confidence level

#### **Sometimes Returns:**

Payee name with confidence level

#### ATHENA (11/07/2016 09:03am ET)

- Set IQUAFLAGS to 6
- Set ORBOCARAMOUNT to 100
- Set ORBOCARAMOUNTCONFIDENCE to 95
- Set ORBOCARMICR to 0609647710T071923226T00006436223190
- Set ORBOCARMICRCONFIDENCE to 75
- Set ORBOCARPAYEECONFIDENCE to 0
- Changed STATUS from SENTTOORBO to ORBOCOMPLETE

#### Filling in wildcards automatically

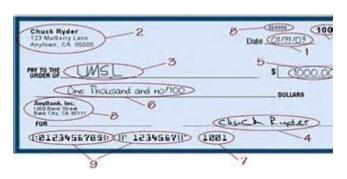
Orbograph MICR: T21?070175T1234567?901234 Scanner MICR: T211070175T12\*4567890123\*





#### What do we hear from Customers

- Customers continue to ask for more and more information and data from checks on the capture platforms:
  - Payee
  - Payor
  - Signature
  - Endorsement
  - Other



#### Scanner Outlook:

- Digital Check is under more pressure to continue to enhance and add new features to our check scanner line everyday as technology expands.
- Branch of the future is evolving which means equipment refresh and new features in the scanner are required.
- Check volume may be declining but new markets outside of traditional banks are investing in scanner hardware and software beyond the traditional deposit capture.



#### **Software Solutions impacting RECO rates**

- Clear:
  - Patented zone technology to CLEAN up bad images for better RECO rates on poor images.
  - Stand-alone process or Inline to a capture solution



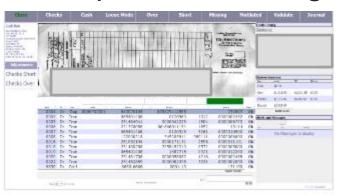


### **Vault Capture utilizing Orbograph**





- Stand-alone vault capture system for commercial check deposits.
- Integrated solution with Vault management system.
- Digital Check and Cummins hardware certification.
- Enhancing the 4 X 4 space.
- Reco Deposit Tickets big WIN!







#### **About FNBLI**



\$3.5B Commercial Bank in Glen Head, NY

- 47 Branches serving Nassau and Suffolk Counties of L.I. and Manhattan (2 locations)
- Expansion into Queens (3) and Brooklyn (1) markets

 Strategic focus to organically add new branches to fuel Commercial and Residential lending



#### **Orbograph Effect on Item Processing**

- In House Item Processing on Fiserv Open Solutions OpenCheck system since 2001
- Distributed Capture strategy includes:
  - Back Counter Branch and Dept. Capture
  - Commercial RDC Capture
  - Mobile Capture
  - ATM Capture
- CAR Rates in 2001 ~ 60%
- Added CAR/LAR in 2004 Rates ~ 70%
- Upgraded to Accura Rates ~90% (software only!)
- While the Bank has grown and we've added more distributed channels, IP staff has <u>DECREASED</u>



### **Opportunities & Challenges**



- While checks are declining, B2B checks don't appear to be declining at the same rate (Checks aren't going away!)
- FNBLI continues to expand our footprint and delivery channels thus the need for continued straight through processing while keeping headcount low
- We're seeing an increase in check fraud attempts
- One of our target markets (medical) presents an opportunity for us to facilitate their healthcare revenue cycle management



#### **Before Healthcare...**



- Automation Services LE
  - Branch capture recognition
- Orbograph IQUA
  - Image quality and usability assurance
- Payee Name Verification (PNV) with Desktop Check Analyzer
  - Positive Pay matching for fraud prevention
- Amount Verification
  - Finding errors in inclearings
- Key-Pay
  - Automation addition for work not ready by engine



#### **Orbograph HPAC Solution Value For BB&T**



- BB&T has offered wholesale/retail lockbox services for over 35 years in 7 image enabled locations
  - Retail lockbox for patient payments: image and lift data from coupons, with flat file output
  - Prior to engagement with Orbograph, we offered wholesale lockbox for insurance payments, but only the ability to image the EOBs—no data lifting or 835 posting files
- SOLUTION NEED: 400 healthcare lockbox clients—need for data lifting and creating of 835s
- PRIMARY GOAL: <u>Retain</u> the current business, <u>grow</u> the revenue, robust new prospect offering
- VENDOR REQUIREMENTS: Outsource with below requirements:
  - ✓ Ability to integrate with the vendor EASILY with little to no programming expense
  - ✓ Ability to provide a robust state of the art solution.
  - ✓ Ability to provide marketing, sales, and client support from the vendor of choice.
  - ✓ Ability to provide agile, customizable solution as new client needs are introduced.
  - ✓ Ability to integrate paper EOBs and electronic ERAs, compare to claims, and produce 835.
  - ✓ Ability to provide a robust vendor supported client portal
  - ✓ Ability to provide solution that meets all our audit, HIPAA and Info Security requirements
  - ✓ Ability for pricing to allow for a good marginal markup and be a key revenue generator
  - ✓ Ability to index correspondence



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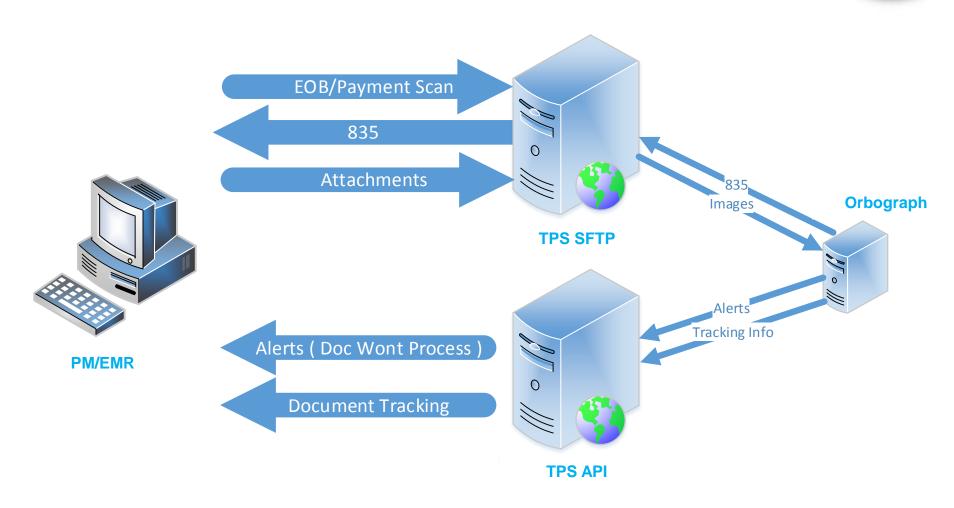
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#### **TPS Partnership with Orbograph**





#### **Future Outlook**



#### Integration in PM/EMR

Full analytics = Elimination of paper

"Shift left" = Increase in patient payments

**Automation** 









#### **SNCH Profile**

- 455-bed acute care, Magnet®-recognized not-forprofit teaching hospital
- Approx 20,000 admits and 75,000 ED visits annually
- HIMSS DB: \$393M revenues
- 900+ physicians; 3,000+ employees
- Leading Specialties/Expertise
  - Orthopedic & Robotic surgery
  - Cancer & gamma knife surgery
  - Primary Stroke Center
- Others: cardiac, bariatric, sleep medicine, pain management and behavioral

#### **Futuristic Achievements**



- Transformation = Electronification
  - EOBs: Improve efficiencies, reduce paper & costs
  - Electronic Content Management (ECM)
  - Improve effectiveness of handling denials
  - Better support electronic payments
  - Reduce receivables (A/R), improve cash flow
- Strategies: systems, technology, workflow, controls
- Solutions: EOB conversion, correspondence automation, re-association



#### **Futuristic Achievements**



- Denials/Letters of approvals/medical records
- Extraction of key indexes
- 3,000 to 4,600 per month
- Manual paper-based workflow
- Coding for medical records
- 3 FTE: reduced to 2
  - Target cost reduction: 50%

Faster: 30 days vs. 1-2 days Faster A/R recovery Reduced OT Reduced leakage Immediate research Zero \$ EDI 835 for posting Posting automation Faster secondary billing (adjudication)









- 25+ years helping community banks and their business clients with automated payments processing.
- Banks from \$100 million to \$20 billion in assets.
- CITATION i-Remit
  - Fully licensed
  - Fully outsourced
  - Hybrid-remote lockbox capture
    - Bank sites
    - Customer sites





\$3 billion Community Bank has opportunity with 20+ site Womens Medical Group Currently banking with Super Regional... HRA got them in the door...

\$2.5 billion Community Bank wins Orthopedic group (15K paper claims per month) generating \$3,400 in new revenue per month saving the client labor and locking the relationship into the bank.

\$20 billion Bank wins physician group with 17 offices running 15 different Practice Management systems and two different billing companies.



#### Selling the solution from a Community Bank perspective

#### **Basic Medical Lockbox**

- Banks are the traditional lockbox facilitators
  - Secure, scan, basic data entry, balance, deposit, provide image reports

# Healthcare Remittance Automation (using HPAC)

- Value added service for our banks
  - Differentiating factor that helps our banks get their feet in the door
  - Makes lockbox a premium service worth hard charging for
  - INCREDIBLE exit barrier





#### Selling the solution from a Community Bank perspective

#### **Market Challenges**

- Banks Treasury Management teams are overwhelmed by the complexity
  - Nervous bankers are hesitant to sell
- Banks Treasury Management teams are selling to the wrong people
  - Many times they are attempting to sell to the office staff vs the executive team that could see the real value... or they are selling labor reduction vs the overall value
- Healthcare clients need the bank/vendor to help coach them through the entire onboarding process...
  - Not just Converting EOBs to 835





### **OrbyAwards Process**



- 7 Companies and 1 Individual
- Introduction of OrboAward Presenter
- Presenter make the official announcement
- OrbyAward winner visits stage and accepts award
- Pictures are taken
- Short speech is encouraged
- Award winner exits room to red carpet area
- Brief interview/video of OrbyAward acceptance



# **OrbyAward Winners**



### **South Nassau Communities Hospitals**

2016 Innovation Customer of the Year Award: Healthcare Payments

### **TriZetto Corporation**

2016 Healthcare Business Partner of the Year

### BB&T

2016 Healthcare Banking Partner of the Year

### **Catalyst Corporate Federal Credit Union**

2016 New Partner/Client of the Year

#### **SunTrust Bank**

2016 Fraud Prevention Customer of the Year

### **Wausau Financial Systems**

2016 Check Processing Innovation Partner of the Year

#### **IBERIABANK**

2016 Innovation Customer of the Year: Check Processing

#### **Ron Mills**

2017 Hall of Fame Inductee: Development



### **Dining Event**

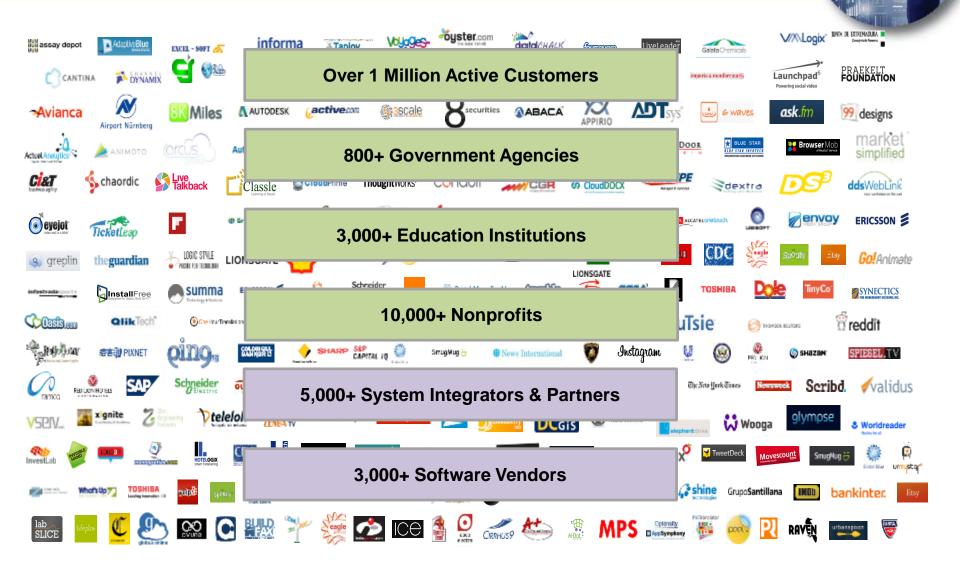


- Atlanta History Museum
  - 2 busses will pick up @ Westin Buckhead @ 5:45 PM
  - Cocktails and passed apps: 6:00 PM 7:30 PM
    - Activity: The Selfie Challenge
      - Each Orbograph Member will have a group of 4-5
      - Solve clues and take group selfie with item at museum
      - Team with most correct team selfies win prize
      - More details will be sent in an email
  - Dinner Served @ 7:30-7:45 PM (buffet)
- Check out Orbograph Facebook page for pictures





### **AWS - Every Imaginable Use Case**





### **AWS History of Innovation**

AWS has been continually expanding its services to support virtually any cloud workload, and it now has more than 70 services that range from compute, storage. networking, database, analytics, application services, deployment, management and mobile.

AWS has launched a total of 444 new features and/or services year to date\* - for a total of 2,340 new features and/or services since inception in 2006.

280 \* As of 1st June 2016 159

**AWS Elastic Load** Balancing

Amazon FPS Amazon CloudWatch AWS Auto Scaling AWS EMR Amazon VPC

Amazon RDS

48

2009

AWS Import/Export

Amazon SNS **AWS Identity** 

61

& Access Management Amazon

2010

Route 53

**Amazon SES** 

82

**AWS Elastic** Beanstalk

CloudFormation Amazon **ElastiCache** 

Direct Connect GovCloud

2011

Storage Gateway

Dynamo DB Amazon

CloudSearch **Amazon SWF** 

Amazon Glacier **Trusted Advisor** 

AWS Redshift AWS Data

**Pipeline** 2012 **Amazon Elastic** 

Transcoder

**AWS OpsWorks** Amazon

CloudHSM

Amazon **AppStream** 

Amazon CloudTrail

Amazon WorkSpaces

Amazon Kinesis

2013

AWS CodeDeploy

**AWS CodeCommit** 

**AWS CodePipeline** 

Container Service

Amazon Lambda

CloudWatch Logs

**Amazon Config** 

RDS for Aurora

**Amazon Cognito** 

**Amazon WorkDocs** 

**Directory Service** 

**Amazon Mobile** 

Analytics

2014

**AWS Service Catalog** 

AWS KMS

Amazon EC2

516

**Amazon EC2 Container** Registry AWS Database Migration

Service Amazon Inspector

**AWS Mobile Hub** 

**AWS IoT** 

**AWS RDS for MariaDB** 

**AWS Kinesis Analytics** 

**AWS Kinesis Firehose** 

**AWS Snowball** Amazon QuickSight

Amazon Elasticsearch Service

**AWS WAF** 

**Amazon API Gateway AWS Device Farm** 

**Amazon EFS** 

Amazon WorkMail Amazon Machine

Learning 2015

722

**AWS Organizations Amazon Quicksight** AWS step functions Amazon Lex

**Amazon Polly** 

**Amazon Rekognition** 

**AWS Greengrass** Amazon EC2 elastic GPU

Amazon EC2 FPGA (F1)

Amazon EC2 P2

AWS Batch

Amazon Lightsail

Lambda@Edge

Blox

Aurora with PostgreSQL compability

AWS codeBuild

AWS X-ray

AWS Snowball Edge

**Amazon Pinpoint** 

AWS Shield

Cloudwatch Events

**AWS Glue** 

**Amazon Pinpoint** 

2016

### **Execute At Scale**



2003

amazon.com

\$5.2B retail business

7,800 employees

A whole lot of servers

2012



Every day, AWS adds enough server capacity to power our 2003 \$5B enterprise

2016

...actually \$7B+ every day now





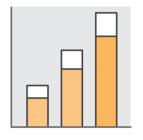
# Cloud Computing The New Normal in Healthcare & Financial Services

**Amazon Web Services** 

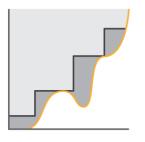


# Get rid of time-consuming, expensive tasks





Move from risk-laden up-front expense to flexible variable expense



Stop guessing at capacity planning



Remove complicated infrastructure management that adds little business value



Go global in minutes

### Strengthen your security posture





Leverage security enhancements gleaned from 1M+ customer experiences

"Healthcare institutions don't have the time and resources to devote to cybersecurity that an established cloud provider might have."

Lee Kim – Director, Privacy and Security, HIMSS North America



### The AWS Cloud





**Incorporate new technology** into your organization that makes it easier to connect and manage patients.



Manage your data intelligently to better inform decisions affecting care delivery.



Reduce risk by focusing resources dedicated to security, compliance and availability to the most important areas of your business.

"AWS is our trusted partner that is going to run our company for the next 140 years."

Jim Fowler – CIO, General Electric





# Delivering Innovations to a Payment Market Paradox: A Mature Market which Changes Quickly and Adopts Technology

March 23, 2017

### **BAI Webinar Soon**



### **Generational Segments**

- Millennial
- GenX
- Boomer

### Primary Bank Type

- Large Bank
- Regional Bank
- Community Bank
- Credit Union

BAI Retail Banking Outlook - Online survey to bankers.

Respondents come from a wide variety of functional areas and institution types and sizes.

**BAI Consumer Market Outlook** 

- Online survey to consumers. 2,001 total respondents

Source: BAI Consumer Market Outlook





Yaron Katzir, Product Manager, Check Line of Business Andy Leonhardt, VP Sales Arik Elimelech, VP R&D



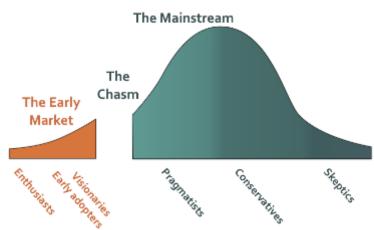
DELIVERING THE FUTURE IN HEALTHCARE, CHECK AND PAYMENTS



### **Product Life Cycle Illustration**



- Mature/laggard market characteristics
  - Slow to adapt, not purchasing new technology, other...
- "Check" is not your typical mature/laggard marketplace
  - Volume decline is slowing
  - Added-value capabilities will extend life



TELLER IMAGE CAPTURE

ENTRALIZED/INCLEARINGS

POINT OF SALE

REMITTANCE PROCESSING

BRANCH IMAGE CAPTURE











# Multi-Channel with Real-time Image Validation (for Payment Negotiability)

Address specific challenges, risks and problems generated from each Omnichannel workflow











### **Branch/Teller Capture**



# Many Branch/Teller Capture Clients Are Operating at:

70-80% Read Rate 2-5% Misread Rate

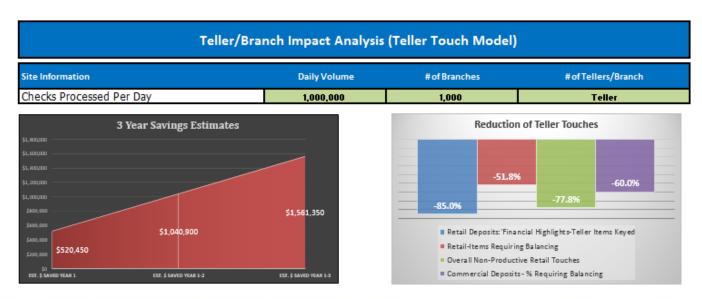






# **Branch & Teller Capture Automation**

- Business model driven: Up to \$1.5M savings/ year per 1M items/day in teller capture
- Client experience improved
- 60% reduction in commercial deposit balancing
- Up to 80% reduction in misreads



# **Technology components**



### Recognition



**Validations** 

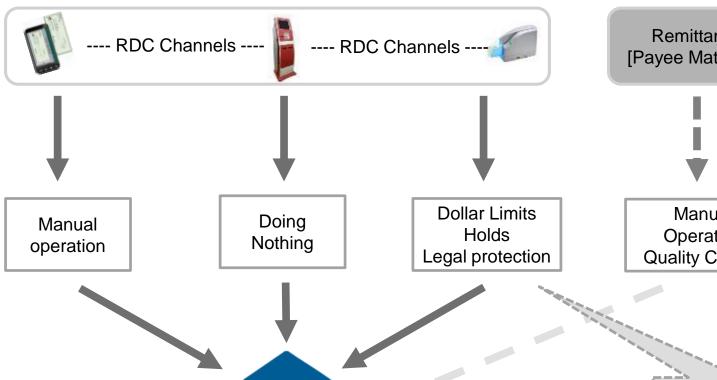
Fraud

**Web Services** 



### Approaches to risk





Remittance [Payee Matching]

> Manual Operation **Quality Control**

> > Customer satisfaction?



# Validations & Fraud Prevention For Omnichannel

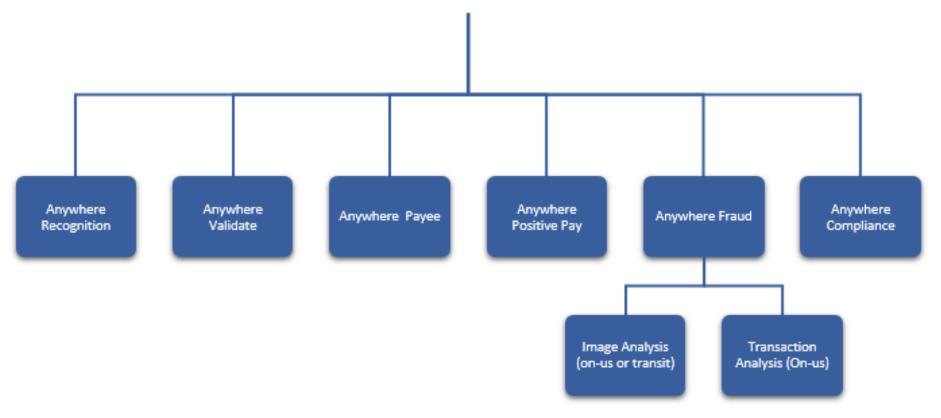




### What is...











### **Healthcare Payments Maze**



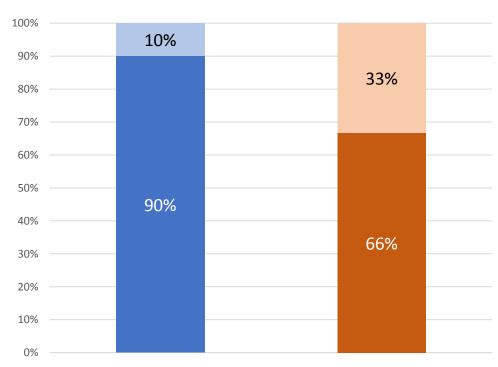
### MODERN ART GALLERY



### **Prevention versus Recovery Focus**

In 2014 the Advisory Board reported that **90%** of claim denials are avoidable. And that only about two-thirds of denials are recoverable. Though prevention is not easy, fixing the root cause of denials has a much larger financial impact than overturning them.

### **Preventable and Recoverable**



According to the 2013 MGMA health insurer report card, most claims were denied for the following reasons:

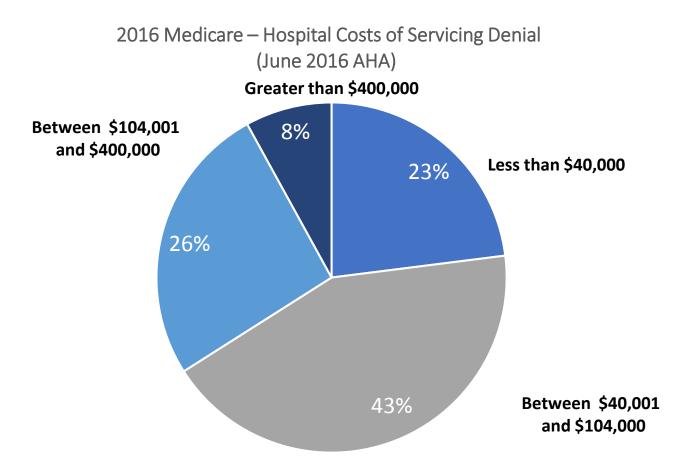
- Missing information, such as absent or incorrect patient demographic data and technical errors
- Duplicate claim submission
- Service already adjudicated
- Services not covered by payer
- Time limit for claim submission already passed



### The Denial Appeal Process is Costly for Providers



Per the AMAs 2016 Administrative Burden Index, the estimated costs to appeal each denied claim range from **\$2 - \$4 per claim**.



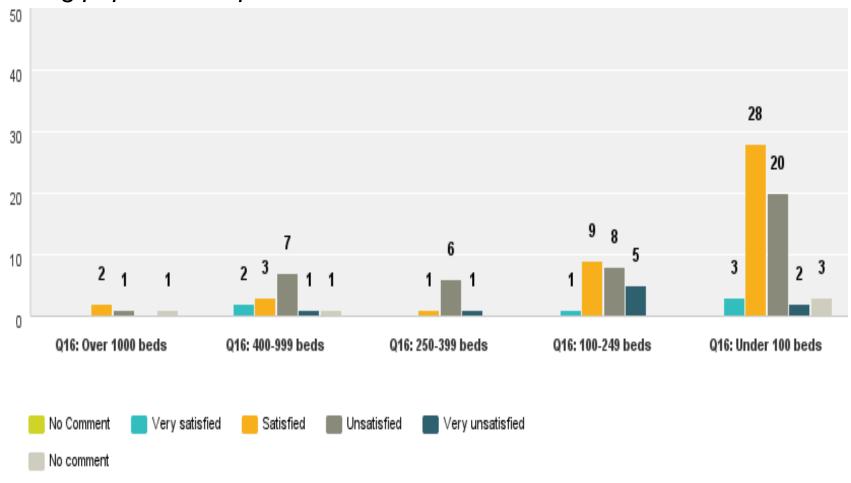
In addition to costs, appeal processes can be time-consuming.

The AHA reported in October 2016 that three-quarters of appealed Medicare claims remained at the administrative law judge level for longer than the 90-day statutory limit.

# Automation with Correspondence Letters is Lagging, especially with larger providers.



**Question:** How satisfied is your hospital with the efficiency of processing paper Correspondence letters from denied claims?



# Demand for Solutions for Correspondence & Denials Management

Roughly 50% of hospital executives, across facilities of all sizes, identified an immediate need in their organization for supplemental tools to Analyze Denial Claims and handle Correspondence Letters

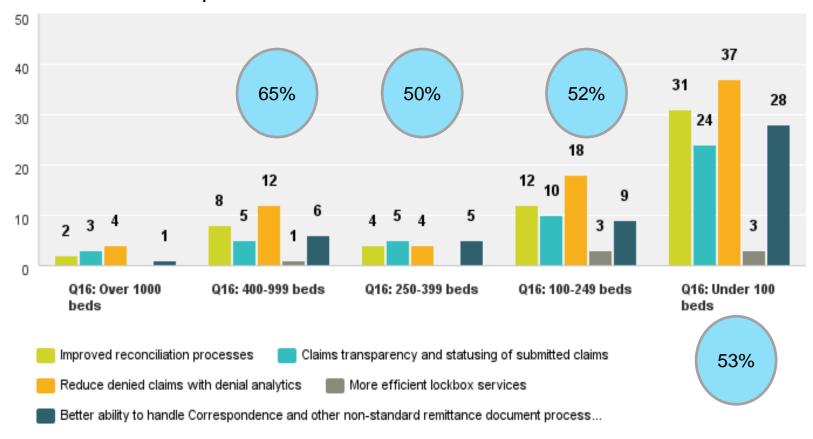


Figure 1. Advansdentes Harber links. The America Malaul Assimulani's Natural Hadib lineary: Report Circl (SHHC) dimensity the disease various giple intendes of the engine mainwood lindlit movers and Malaury. The SHIRC penales and two said to transfer incoming and insuring of during periodency of those pages, or an effect to whitely physicians and the publics, and to enough approximation, for improvement.



# **Denial Analytics Basics**

### **Product Core Functions**



### Denial Insight

High-level <u>analytics</u> to leadership and upper-level management

Value – Enterprise process changes for Denial Prevention and Optimizing Denial Management Process Design

### Denial Process Support

Prioritized <u>worklists</u> and productivity support for managers and staff

Value - Reduce manual labor and increase speed of recovery in Denial Management Dept

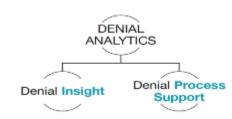


# **Client Background**

- Large DME Company
- \$947,096,697 Billed (2016)
- 851,925 SL Billed



- \$20 Million + per month revenue from **Insurance Payments**
- Presence in all 50 states
- Self-developed PM System





### Client's Denials Problem

- 41.43% SL Denial Rate (2016)
- 50,000 + Denied SL per month
- 43.57% Denied Charges Rate (2016)
- \$40 Million + per month Denied
- Over 15,000 payers (!)
- High Attrition Rate Among Billing Staff

No agreed-upon definition of what constitutes a denial.







DENIAL ANALYTICS



### **Accura XV Trends**

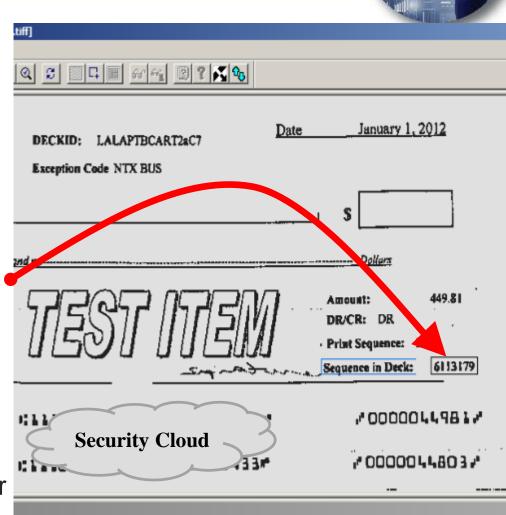


- Distribution of item capture continues
  - Throughput requirements
  - Image quality impacts
- Automation of Item Validation
  - Payee Name Verification
- Reading of "non-traditional fields"
  - Reference Identifiers
- Security Continues to tighten
  - Digitally signed files
  - Movement away from Registry acces



# **Anchoring** – Not all Images are captured equally

- Reasons for fields to <u>shift</u>
  - Piggy Back like example
  - Scanning rollers out of alignment
  - Mobile Capture
  - RDC
- With Anchoring we find what you want no matter how or where it is.
  - By finding the "Anchor" anywhere on the image, Orbograph adjusts the reco window relative to the Anchor



## **Orbograph I-care**



- Professionals services
  - Tune throughput / high availability
  - Adjust thresholds to maximize performance
  - Create and Modify institution templates
  - Provide operational recommendations
    - Document redesign
    - Hardware recommendations including scanning issues
  - System training & Troubleshooting

Read Rate gains of 5-15% over "Out of the Box"





# XV Integrations (OBI)



### Distributed & Centralized options

- Thread Safe Sync & Async
- Dictionary Payee, PNV, or Reco all in same call.
- Papernames.txt (new optional file for CS)
- .NET 4.0 required for all engines after 2.1 r3
- Java support for 1.6, 1.7 & 1.8 (with .NET 2 & 4)
- XML results (lets you be picky)
- Fail Over





## **Owhere Integration**



# Service Reference integration

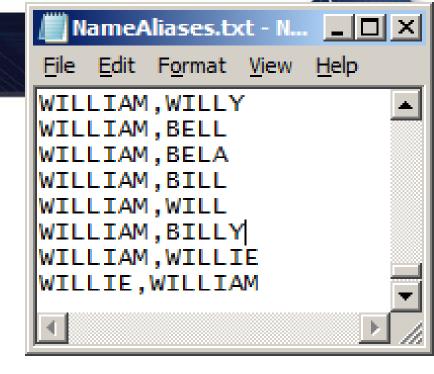
- Traditional Send one image Sync RealTime
- Traditional Send one image Async
- NEW BULK SEND Sync
- NEW BULK SEND Async



- Now supports Java, Python....
  - Webservice is agnostic of languages with Transport Encryption.

# **Payee Verification**

Compare Issue Name
To the Payee Name



- Matching names give high scores
- Nicknames also return high scores.
  - William Clinton or Bill Clinton...
- Users can add nicknames to our lookup file.

C:\ orbograph \ engine \ bin \ pprdata \ NameAliases.txt

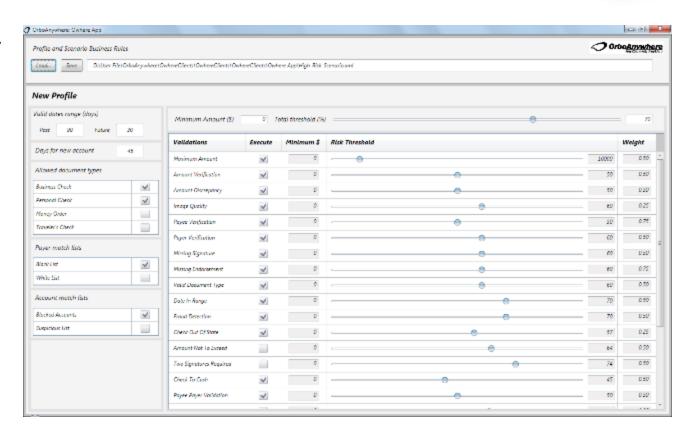
Score of 100 = Perfect Match.



# **Owhere App**



- Build scenarios for use cases
  - Channel
  - Document type
  - Amount
- Select thresholds
- Tune system
- "Business rules"
- Transaction monitoring





# Agenda



- HIPAA & The Cloud
  - {A practical approach to getting things done}
- Correspondence Productivity Tracking
- Time to Production: Onboarding Challenges
- Roadmap 'Teasers' and Feedback
  - Denials Analytics & Decision Support
  - Interactive EOB
  - Executive dashboard



## **HIPAA Compliance & Cloud Computing**



### What is the HIPAA definition of Cloud Computing?



### Technical Safeguards - Amazon Monitoring +++



- AWS
  - Security Services
  - System Health
- Orbograph Dome9
   Security Service and
   Management Tools
  - Monitors
  - Prevents SecurityChanges
  - Proactively reverses changes (i.e. not done through Dome9)



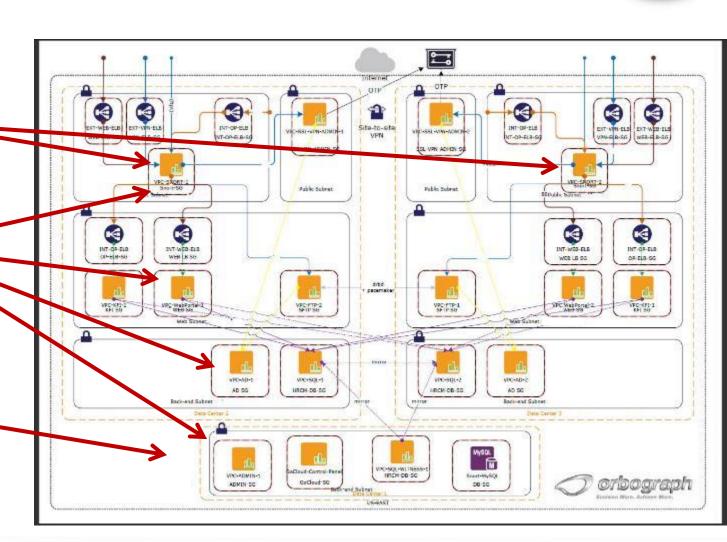
# **Logical Safeguards**

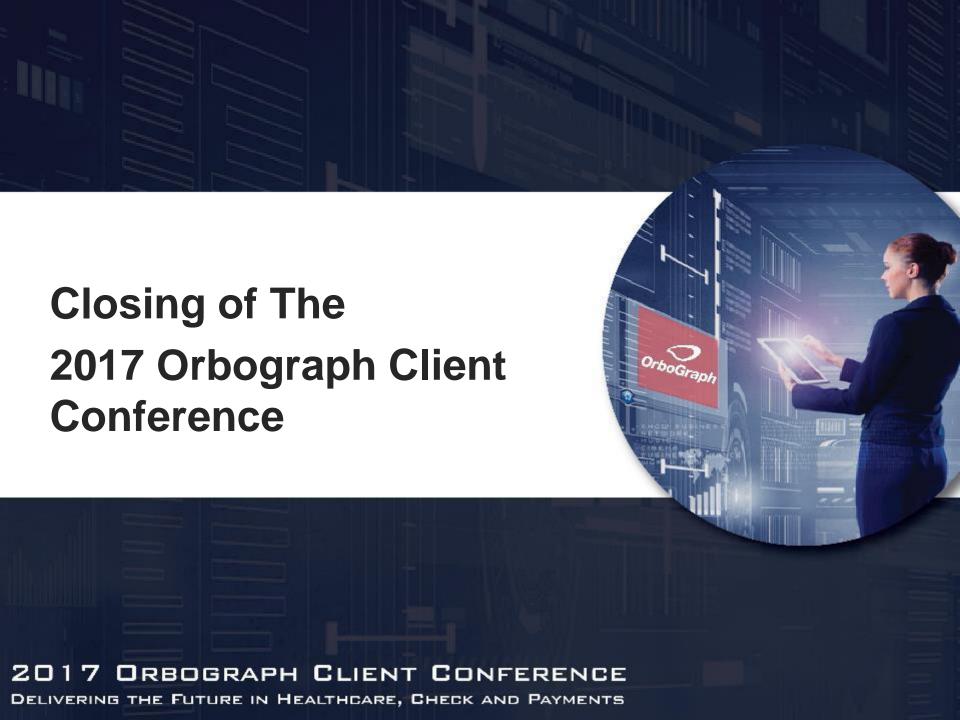


Intrusion Detection

Multiple Firewalls

Data is stored "3 levels deep" Not directly \_\_\_\_ accessible





### What's Actionable?



- Leverage the research
- Test the system...OWhere Test Cloud
- Build out a product plan
- Field testing and customer interaction
- Customer survey
- Customer focus group
- Pre-qualify sales efforts
- Solution rollout



### **Webinar Series**



#### Converging and Diverging Market Changes in Payments and Check

April 28, 2017 @ 2:00 PM EST Duration: 30 Minutes

#### **Healthcare Market Overview**

May 3, 2017 @ 2:00 PM EST Duration: 30 Minutes

#### Payments, Checks and Healthcare: A FinTech Perspective

May 5, 2017 @ 2:00 PM EST Duration: 30 Minutes

### Opportunities in Healthcare Reimbursements, Revenue Cycle Management and <u>Electronification</u>

May 9, 2017 @ 2:00 PM EST Duration: 30 Minutes

#### Correspondence Letters & Denied Claims: An Ongoing, Yet Growing Problem

May 12, 2017 @ 2:00 PM EST Duration: 30 Minutes

#### The Future is Now in Cloud Deployment for the Financial and Healthcare Industries

May 24, 2017 @ 2:00 PM EST Duration: 30 Minutes



